



TOYOTA

Corporate Profile 2025

TOYOTA INDUSTRIES CORPORATION

Our Philosophy and Vision

Guided by a strong ambition to “contribute to society and the world through *monozukuri* (manufacturing),” Toyota Industries founder Sakichi Toyoda embraced the spirit of “being studious and creative” and made various inventions, including the non-stop shuttle-change Toyoda Automatic Loom, Type G. The spirit of Sakichi Toyoda was encapsulated in the Toyoda Precepts, formulated in 1935. The Toyoda Precepts became the heart and soul of managers and employees alike, serving as the corporate creed and management philosophy of all Toyoda companies. The principles behind the Toyoda Precepts live on today in our Basic Philosophy.

Toyota Precepts

- Always be faithful to your duties, thereby contributing to the Company and to the overall good.
- Always be studious and creative, striving to stay ahead of the times.
- Always be practical and avoid frivolousness.
- Always strive to build a homelike atmosphere at work that is warm and friendly.
- Always have respect for spiritual matters, and remember to be grateful at all times.



Founder
Sakichi Toyoda

Basic Philosophy

Respect for the Law

Toyota Industries is determined to comply with the letter and spirit of the law, in and outside of Japan, and to be fair and transparent in all its dealings.

Respect for Others

Toyota Industries is respectful of the people, culture, and traditions of each region and country in which it operates. It also works to promote economic growth and prosperity in those regions and countries.

Respect for the Natural Environment

Through its corporate activities, Toyota Industries works to contribute to regional living conditions and social prosperity and also strives to offer products and services that are clean, safe, and of high quality.

Respect for Customers

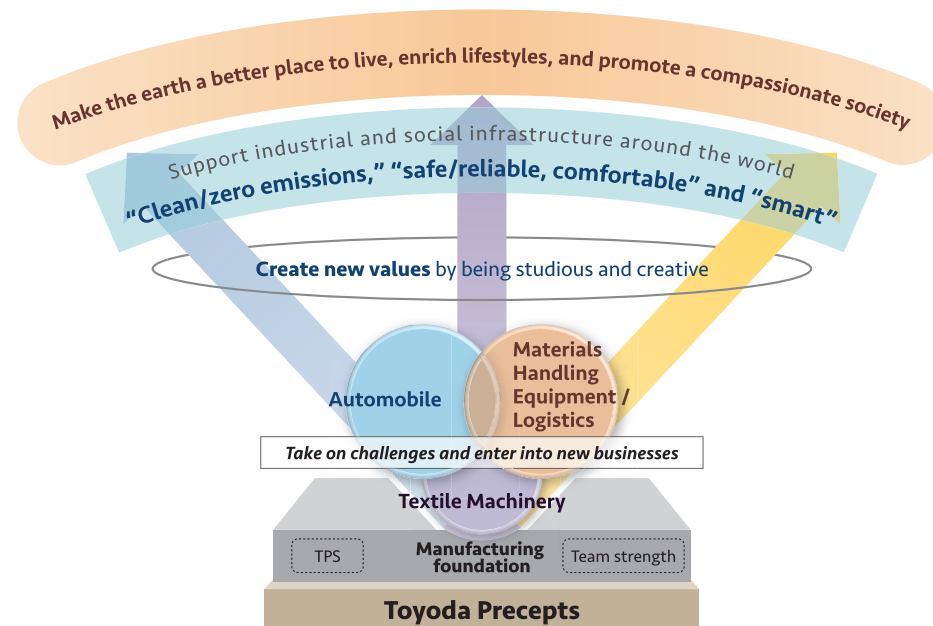
Toyota Industries conducts intensive product research and forward-looking development activities to create new value for its customers.

Respect for Employees

Toyota Industries nurtures the inventiveness and other abilities of its employees. It seeks to create a climate of cooperation, so that employees and the Company can realize their full potential.

Vision 2030

Contribute to making the earth a better place to live, enrich lifestyles, and promote a compassionate society by supporting industrial and social infrastructure around the world through the continuous supply of products/services that anticipate customers' needs.

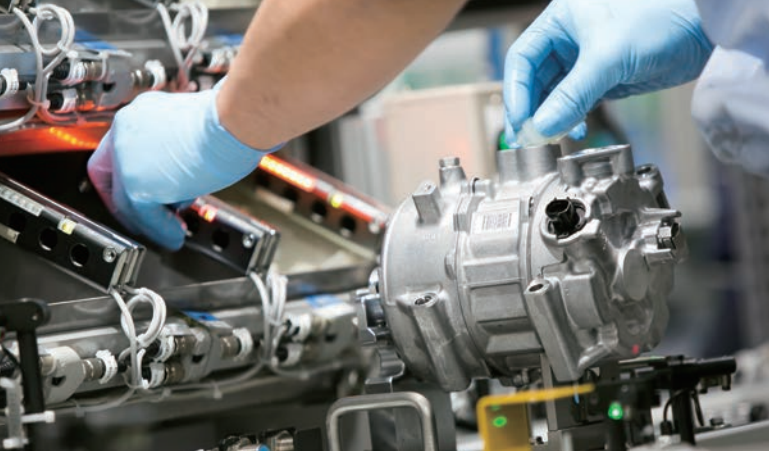


An aerial photograph of a two-lane asphalt road that curves through a lush, green landscape. The road is flanked by vibrant green grass and scattered trees. In the distance, the road continues to wind through rolling hills under a soft, hazy sky. A white car is visible on the road, driving away from the viewer. The overall scene conveys a sense of harmony between nature and infrastructure.

Realization of a Sustainable Society

Resolving Social Issues through Our Business

To realize our Vision 2030 to “contribute to making the earth a better place to live, enrich lifestyles, and promote a compassionate society,” we have clarified the social issues (CSR material issues) we should tackle and our targets in order to continue to take on challenges.



Clean/Zero Emissions



Mitigating global warming and achieving a circular economy through such initiatives as reducing CO₂ emissions and waste in our business activities and expanding the lineup of environmentally friendly products in our efforts to contribute to maintaining and improving the global environment over the long run.

Targets (FY2031)

CO₂ emission
reduction rate
(from fiscal 2014 level)

50%

Creation of Innovative Value, Smart



Contributing to achieving a “smart” society and more enriched lifestyles by resolving social issues through technological advancement and innovation that create new value.

Targets (FY2031)

Ratio of R&D
expenses for
electrification and
automation

Over **70**%

Safe/Reliable, Comfortable



Contributing to creating a compassionate society by offering products and services that anticipate the needs of customers and various stakeholders and that are safe, reliable and comfortable to use while fulfilling our responsibilities as a member of society to thrive together.

Targets (FY2031)

Ratio of
electrification-related
products to net sales

Over **70**%

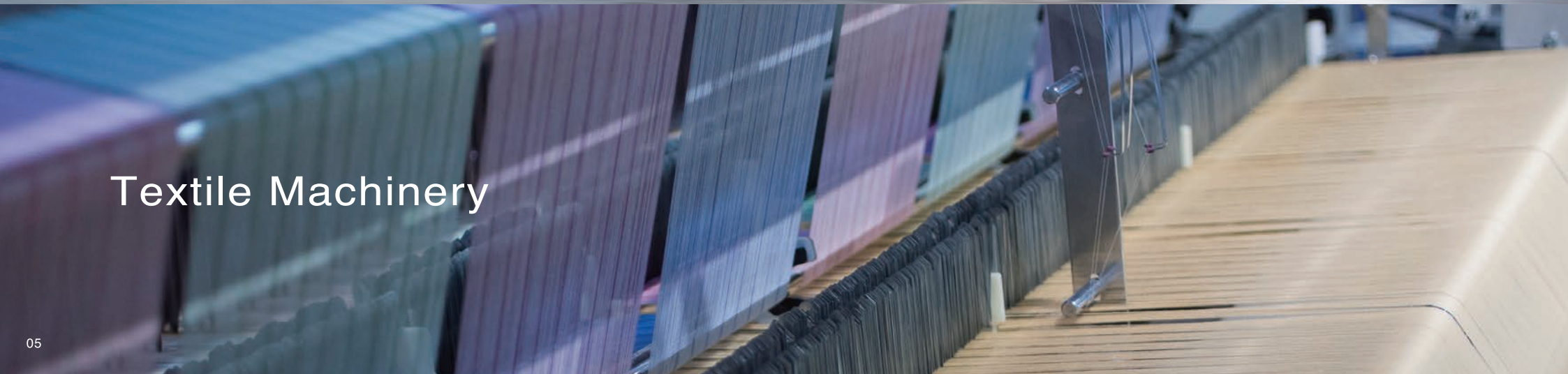
Materials Handling Equipment



Automobile



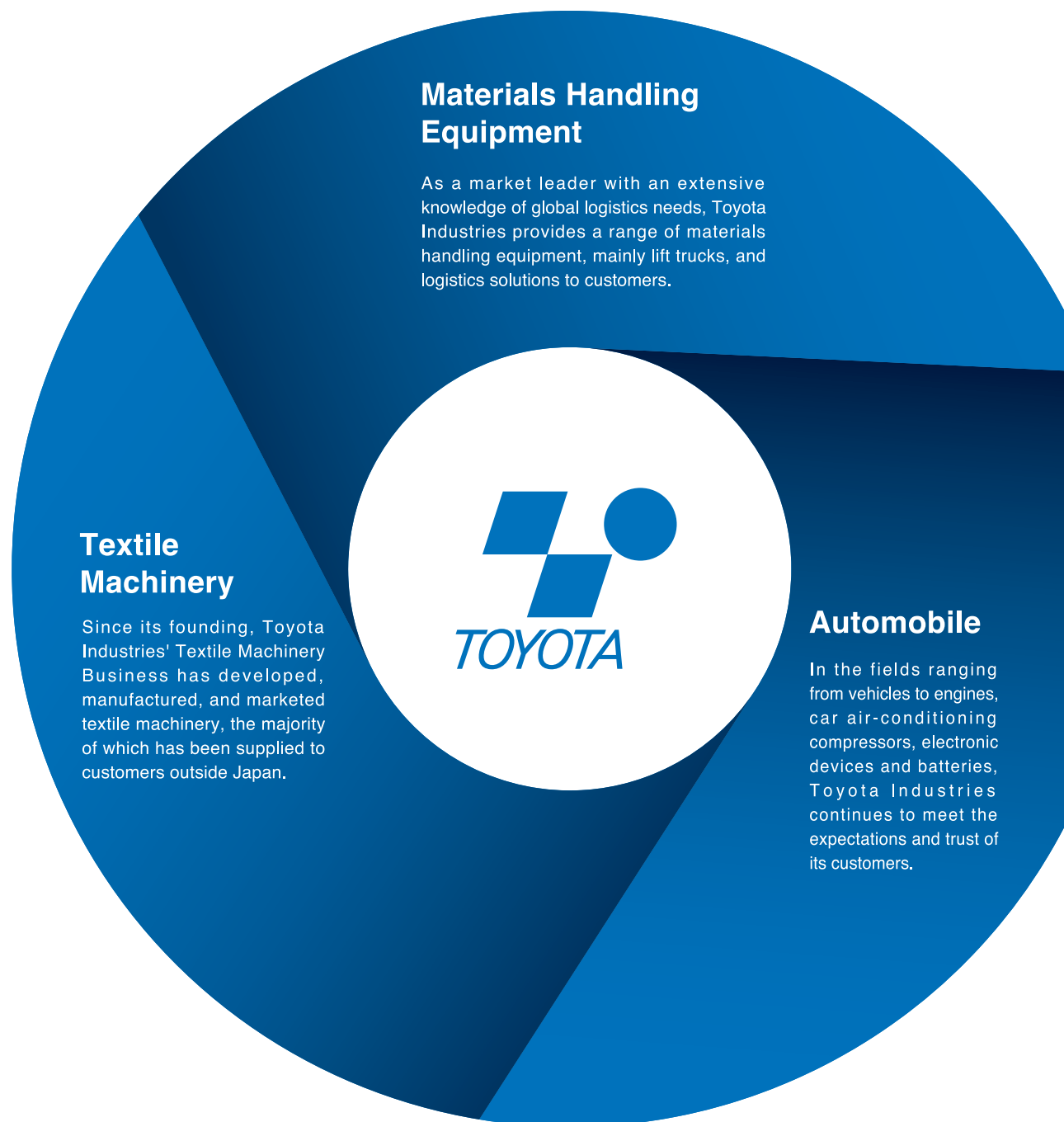
Textile Machinery



Business Overview

Three World-Leading Business Fields

Toyota Industries is expanding globally with the founding Textile Machinery Business as its base and the Automobile and Materials Handling Equipment/Logistics Solution Businesses as its two pillars. Using our resources and strengths as the foundation, we strive for growth in each of our businesses. At the same time, we aim to enhance our competitiveness by leveraging synergies among these businesses.



Materials Handling Equipment

**Product Lineup that is Active in Various Logistics
Scenes from Production Sites to Daily Life**

Through a full range of products and abundant logistics know-how, we offer “optimal” solutions that meet the various on-site needs of customers and contribute to the greater efficiency of logistics.



Business Outline

Lift Trucks

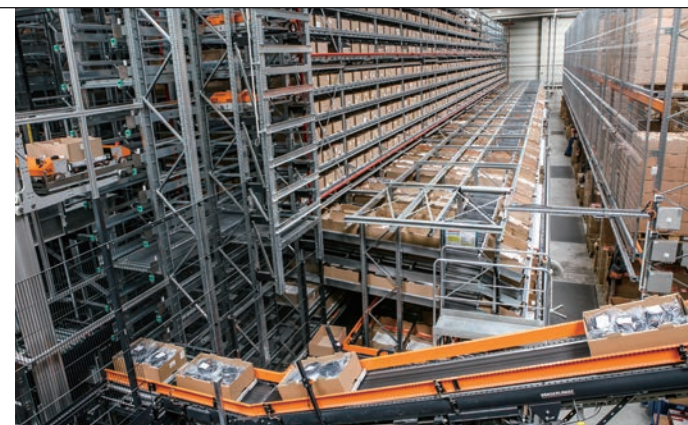
Toyota Industries plans, develops, produces, sells and provides after-sales services for industrial vehicles centered around lift trucks, which capture the top global market share*. Together with sales financing and proposals for logistics efficiencies, we strive to meet a variety of customer needs.

★Survey by Toyota Industries Corporation



Logistics Solutions

Toyota Industries works closely with Bastian Solutions LLC, Vanderlande Industries Holding B.V. and viastore Intralogistics Holding GmbH by leveraging each company's strengths to helping to resolve logistics automation and other logistics issues through a combination of various logistics equipment and systems.



Products

Link to product details



Manufacturing Sites, Distribution Centers, etc.

We provide advanced logistics solutions that address issues surrounding logistics, such as carbon neutrality, and automation needs against a backdrop of labor shortage and increased distribution.



TOYOTA
Electric Counterbalanced
Lift Truck



TOYOTA
Fuel Cell Lift Truck



TOYOTA
Internal Combustion
Counterbalanced Lift Truck



Raymond
Order Picking Truck
5000 Series



Bastian
Automated Guided Forklift
CB18



TOYOTA
Automated Guided Forklift
Rinova AGF



TOYOTA
Simple AGV
KEY CART



TOYOTA
Automated Storage and
Retrieval System for Pallet
Rack Sorter P



VANDERLANDE
Shuttle-Based Automated
Storage and Retrieval System
ADAPTO



VANDERLANDE
Hanging Type High-Speed
Sorting System
Pocket Sorter

TOYOTA L&F

RAYMOND
Above. And beyond.™

VANDERLANDE

Bastian
SOLUTIONS

viastore

Tailift

Seaport

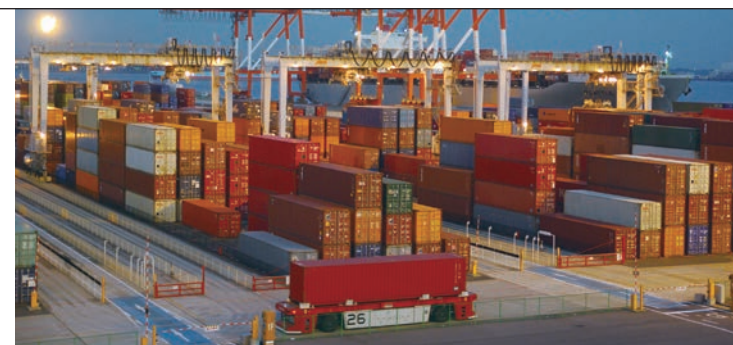
Large-scale cargo handling equipment used at seaports, such as large lift trucks and AGV systems that handle overseas containers, support seaport logistics.



TOYOTA
Container Transport
AGV System



TOYOTA
Internal Combustion Large
Counterbalanced Lift Truck



Airport

Toyota Industries Group's technology contributes to the smooth operation of airports around the world in various aspects such as check-in, conveying, storing, and sorting, from the moment baggage or cargo is checked in, loaded onto aircraft, and received at their destination.



VANDERLANDE
Shuttle-Based Automated
Bag Storage System
ADAPTO BAGSTORE



VANDERLANDE
Automated Screening Lane
PAX CHECKPOINT



TOYOTA
Electric Tow Tractor



VANDERLANDE
Advanced Baggage Handling Solution
FLEET



Automobile

Aiming for Carbon Neutrality in Both Product Development and Production Activities

In response to accelerating global electrification and rigorous environmental regulations, we are developing a wide range of businesses related to automobiles, from parts to complete vehicles.



Business Outline

Vehicles

We are in charge of production and development of the Toyota RAV4, which is highly popular in Japan and overseas. In development, we are taking part in design and engineering and are working to create attractive cars.



RAV4

Engines

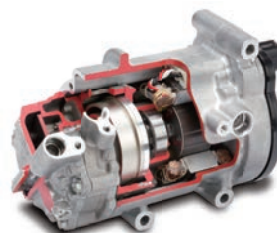
We develop and manufacture clean diesel engines that strike a balance between power performance and environmental performance, and turbochargers that play a significant role in the enhancement of engine performance. Toyota vehicles sold all around the world are equipped with these engines.



Diesel Engine
1GD-FTV

Car Air-Conditioning Compressors

Toyota Industries' car air-conditioning compressors are highly acclaimed in terms of their reliability at high operating speeds and quiet operation in addition to such excellent environmental performance features as compactness, light weight and fuel efficiency. The Car Air-Conditioning Compressor Business captures the world-leading market share in unit sales*.



Electric Compressor
ESBG27

Electronic Equipment and Batteries

We play a role in the electrification of automobiles by developing and producing electronic components for hybrid electric vehicles (HEVs), battery electric vehicles (BEVs), and other electrified vehicles, as well as on-board batteries.



Integrated On-Board Charger and
DC-DC Converter Unit

*Survey by Toyota Industries Corporation

Products

Link to product details



Toyota Industries develops and manufactures automobiles and automobile-related products, such as vehicles, engines, car air-conditioning compressors, car electronics components and devices, and stamping dies.

Vehicles

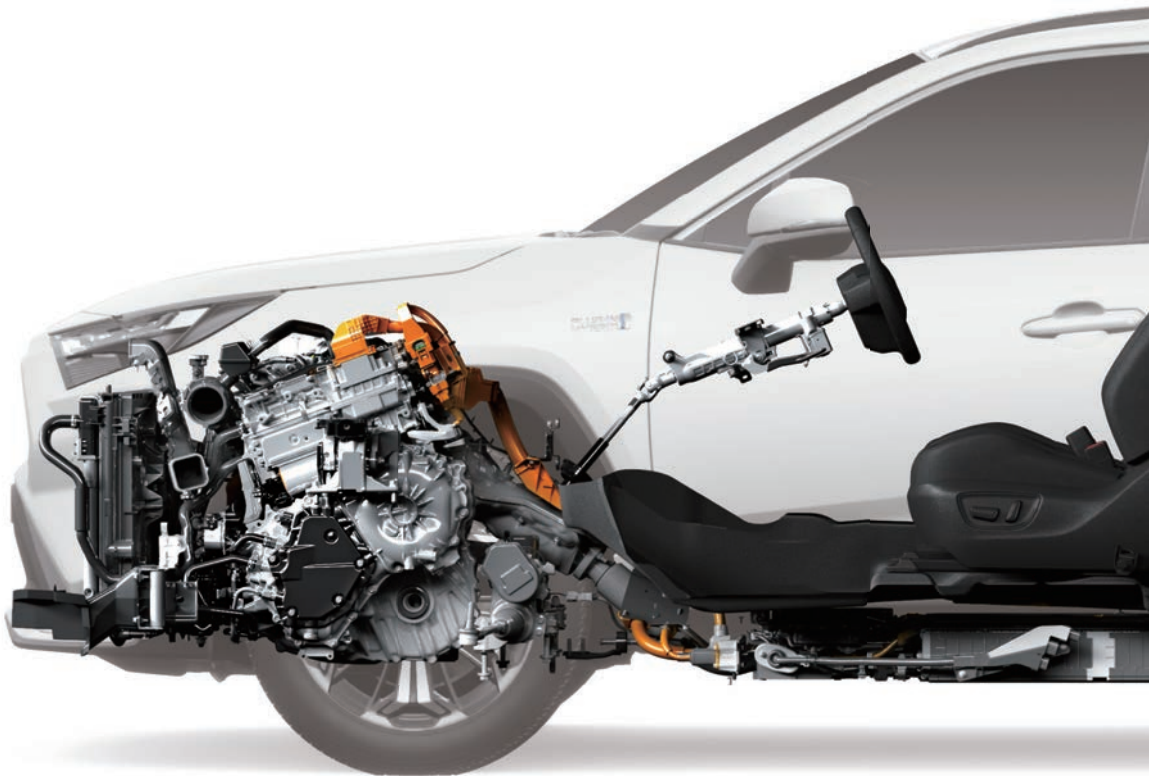


RAV4

Batteries



Bipolar Nickel-Metal Hydride
Battery for Hybrid Electric Vehicles



Engines

● Diesel Engines for Automobiles



1GD-FTV
Displacement: 2.8 liters
used in the Land Cruiser 250
and Hiace



F33A-FTV
Displacement: 3.3 liters
used in the Land Cruiser 300

● Gasoline Engines for Automobiles



M20A-FKS
Displacement: 2.0 liters
used in the RAV4 and HARRIER



A25A-FKS
Displacement: 2.5 liters
used in the RAV4

● Gas / Gasoline Engines for Industrial Equipment



4Y
Displacement: 2.2 liters
used in lift trucks,
and gas heat pumps



1FS
Displacement: 3.7 liters
used in lift trucks

● Turbochargers



Variable Geometry
Turbocharger for the
GD Diesel Engine



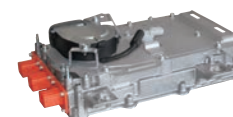
Electronic Equipment



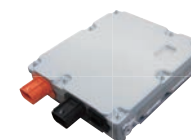
Integrated On-Board Charger
and DC-DC Converter Unit



DC-DC Converter



On-Board Charger



1500W DC-AC Inverter

Stamping Dies



Hood Outer Trim Die
for Automobiles

Car Air-Conditioning Compressors

● For HEVs / BEVs



ESB20
Scroll Type



ESBG27
Scroll Type



ESH34/41
Scroll Type

● Belt Drive



10SRE13
Swash-Plate,
Fixed-Displacement Type



7SES17
Swash-Plate, Externally
Controlled, Variable Displacement,
Clutchless Type

For Fuel Cell Electric Vehicles



Hydrogen Circulation Pump
used in the Mirai



Air Compressor
used in the Mirai



Textile Machinery

Pioneering the Textile Industry Through Technology and Imagination

We respond to customer demand in a wide range of areas, from clothing and home textiles to medical and industrial materials. We contribute to the development of the textile industry through our technological expertise accumulated over the years and our global service network.

Products

Link to product details



Business Outline

Weaving Machinery

We provide high-speed/low-vibration technology, superior weaving capabilities, and environmental performance features, which have been received well by our customers. Toyota Factory Management System, which uses IoT technology, contributes to improving the productivity of weaving factories.



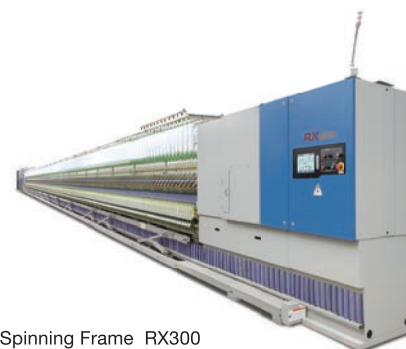
Air Jet Loom JAT910



Water Jet Loom LWT810

Spinning Machinery

With world-class versatility and reliability, our products receive high praise around the world for their ability to meet the various needs of customers, including environmental friendliness.



Ring Spinning Frame RX300



Roving Frame FL200

Quality Monitoring Solutions

USTER®
Think quality

USTER quality is the global standard for textile quality, from raw cotton to yarn and fabric.



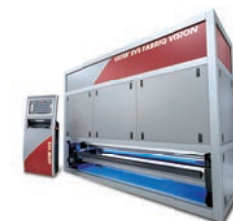
USTER® JOSSI VISION SHIELD
Raw Cotton Contaminant Detection
and Elimination System



USTER® TESTER 6
The Yarn Inspection System

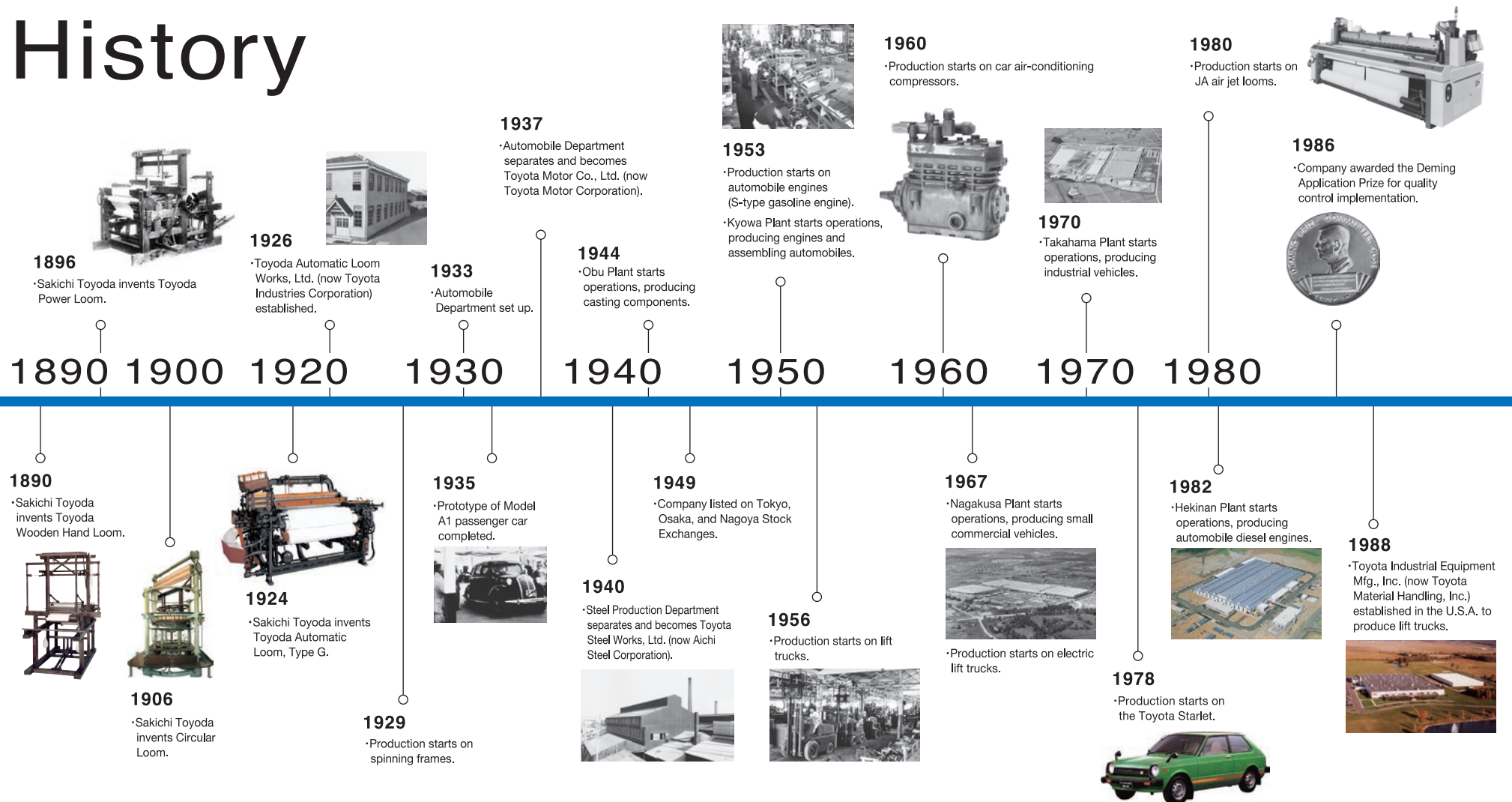


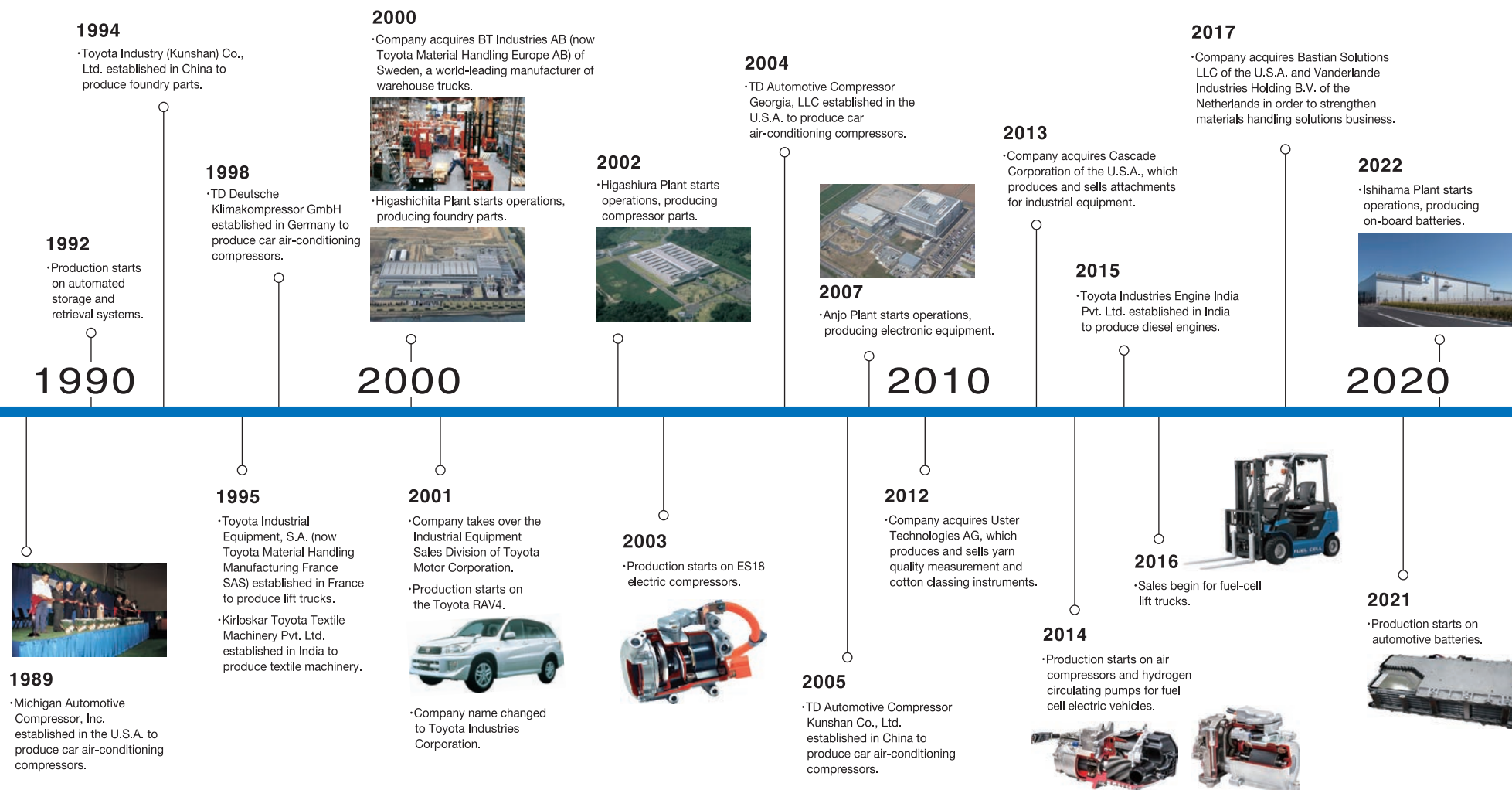
USTER® QUANTUM 4.0
The Yarn Quality Assurance
System



USTER® EVS FABRIQ VISION
USTER® EVS FABRIQ SHADE
Fabric Inspection

History





Plants and Office in Japan



Head Office / Kariya Plant

Address: Kariya-shi, Aichi
Products: Textile machinery,
car air-conditioning
compressors



Obu Plant

Address: Obu-shi, Aichi
Products: Parts for car air-conditioning
compressors



Kyowa Plant

Address: Obu-shi, Aichi
Products: Automotive press dies,
production facilities,
on-board batteries



Nagakusa Plant

Address: Obu-shi, Aichi
Products: Automobiles



Takahama Plant

Address: Takahama-shi, Aichi
Products: Industrial equipment,
materials handling systems



Hekinan Plant

Address: Hekinan-shi, Aichi
Products: Engines for automobiles and
industrial equipment,
turbochargers



Higashichita Plant

Address: Handa-shi, Aichi
Products: Foundry parts,
engines for automobiles,
turbochargers



Higashiura Plant

Address: Higashiura-cho,
Chita-gun, Aichi
Products: Parts for car air-conditioning
compressors



Anjo Plant

Address: Anjo-shi, Aichi
Products: Electronic equipment,
fuel cell vehicle components



Ishihama Plant

Address: Higashiura-cho,
Chita-gun, Aichi
Products: On-board batteries



Morioka Works

Address: Higashiura-cho,
Chita-gun, Aichi
Products: Automotive parts



Tokyo Office

Address: Marunouchi,
Chiyoda-ku, Tokyo

Global Network

North America and Latin America

Materials Handling Equipment

Canada	G.N. Johnston Equipment Co., Ltd. Toyota Industries Commercial Finance Canada, Inc.
U.S.A.	Toyota Material Handling North America, Inc. Industrial Components and Attachments, Inc. Toyota Material Handling, Inc. The Raymond Corporation Raymond-Muscatine Inc. North Vernon Industry Corp. Indiana Hydraulic Equipment, Corp. Cascade Corporation Bastian Solutions, LLC Toyota Industries Commercial Finance, Inc.
Brazil	Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda
Mexico	Toyota Industries Commercial Lease S.A.P.I. de C.V.

Automobile

U.S.A.	Michigan Automotive Compressor, Inc. TD Automotive Compressor Georgia, LLC Toyota Industries Compressor Parts America, Co. Toyota Industries Electric Systems North America, Inc.
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Textile Machinery

U.S.A.	Toyota Textile Machinery, Inc.
Brazil	Toyota Máquinas Têxteis Brasil Ltda

Others

U.S.A.	Toyota Industries North America, Inc. Toyota Industries Personnel Service of America, Inc.
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Europe

Materials Handling Equipment	Austria	Toyota Material Handling Austria GmbH	Netherlands	Toyota Material Handling Nederland B.V. Vanderlande Industries Holding B.V. T-Hive B.V.
	Belgium	Toyota Material Handling Europe Brussels NV/SA Toyota Material Handling Belgium NV/SA	Norway	Toyota Material Handling Norway AS
	Czech Republic	Toyota Material Handling CZ s.r.o.	Poland	Toyota Material Handling Polska Sp. z o.o.
	Denmark	Toyota Material Handling Danmark A/S	Romania	Toyota Material Handling Romania s.r.l
	Finland	Toyota Material Handling Finland Oy	Slovakia	Toyota Material Handling Slovensko s.r.o.
	France	Toyota Material Handling Manufacturing France SAS Toyota Material Handling France SAS	Spain	Toyota Material Handling España, S.A.
	Germany	Toyota Material Handling Deutschland GmbH viastore Intralogistics Holding GmbH	Sweden	Toyota Industries Europe AB Toyota Material Handling Europe AB Toyota Material Handling Manufacturing Sweden AB Toyota Material Handling International AB Toyota Material Handling Sweden AB
	Greece	Toyota Material Handling Greece SA	Switzerland	Toyota Material Handling Schweiz AG
	Hungary	Toyota Material Handling Hungary Ltd.	U.K.	Toyota Material Handling UK Limited
	Italy	Toyota Material Handling Manufacturing Italy S.p.A. Toyota Material Handling Italia S.r.l.		
	Latvia	Toyota Material Handling Baltic SIA.		
Automobile	Germany	TD Deutsche Klimakompressor GmbH Toyota Industries Electric Systems Europe GmbH		
Textile Machinery	Switzerland	Uster Technologies AG Toyota Textile Machinery Europe, AG		
Others	Sweden	Toyota Industries Finance International AB		

Asia and Oceania

Materials Handling Equipment	China	Global Power Co., Ltd. Toyota Material Handling (Shanghai) Co., Ltd.
	Taiwan	Tailift Material Handling Taiwan Co., Ltd.
	India	Toyota Material Handling India Pvt. Ltd.
	Thailand	Toyota Material Handling (Thailand) Co., Ltd.
	Vietnam	Toyota Industrial Equipment Vietnam Co., Ltd.
	Australia	Toyota Material Handling Australia Pty Limited

Materials Handling Equipment and Automobile	China	Toyota Industry (Kunshan) Co., Ltd.
Automobile	China	TD Automotive Compressor Kunshan Co., Ltd. Yantai Shougang TD Automotive Compressor Co., Ltd.
	India	Toyota Industries Engine India Pvt. Ltd.
	Indonesia	P.T. TD Automotive Compressor Indonesia

Textile Machinery	China	Toyota Textile Machinery (Shanghai) Co., Ltd.
	India	Kirloskar Toyota Textile Machinery Pvt. Ltd.

Others	China	Toyota Industries Management (China) Co., Ltd.
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Japan

Aichi Corporation
 Advanced Logistics Solutions Co., Ltd.
 Altex Co., Ltd.
 IZUMI MACHINE MFG. Co., Ltd.
 Iwama Loom Works, Ltd.
 SKM Corporation
 Sun Staff, Inc.
 Sun Valley Inc.
 Sun River Co., Ltd.
 Shine's Co., Ltd.
 Taikoh Transportation Co., Ltd.
 TI Mechatechno Corporation
 Tokaiseiki Co., Ltd.
 Tokyu Co., Ltd.
 TOYOTA L&F Akita Co., Ltd.
 TOYOTA L&F Kinki Co., Ltd.
 TOYOTA L&F Shizuoka Co., Ltd.
 TOYOTA L&F Tokyo Co., Ltd.
 TOYOTA L&F Nishishikoku Co., Ltd.
 TOYOTA L&F Hyogo Co., Ltd.
 TOYOTA L&F Fukui Co., Ltd.
 TOYOTA L&F Fleet Lease Co., Ltd.
 Toyota Industries IT Solutions Inc.
 Toyota Industries Well Support Corporation
 Nagao Kogyo Co., Ltd.
 Nishina Industrial Co., Ltd.
 Hakuai Nursing Villa Co., Ltd.
 Haratechs Corporation
 HANDA Casting Company
 Miduho Industry Co., Ltd.
 UMC Electronics Co., Ltd.
 Unica Co., Ltd.



Company Overview

Company Name : Toyota Industries Corporation

Established : November 18, 1926

Head Office : 2-1, Toyoda-cho, Kariya-shi, Aichi 448-8671, Japan

Telephone : +81-566-22-2511

President : Koichi Ito

Major Business Fields : Manufacture and sales of textile machinery, materials handling equipment, automobiles, and automobile parts

Capital : ¥80.4 billion (as of March 31, 2025)

Employees : 79,454 (as of March 31, 2025)

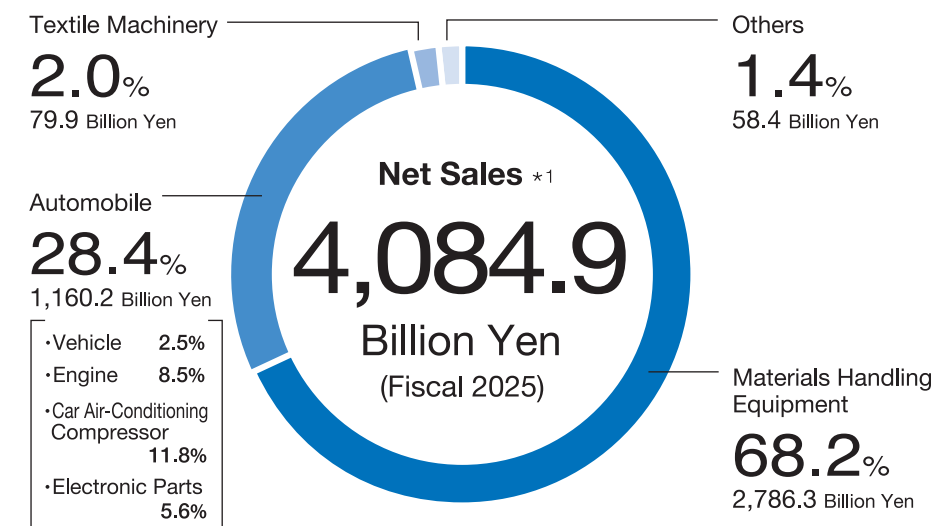
Consolidated Subsidiaries : 281 (Japan: 36 Overseas: 245) (as of March 31, 2025)

Affiliates Accounted
for by the Equity Method : 19 (Japan: 11 Overseas: 8) (as of March 31, 2025)

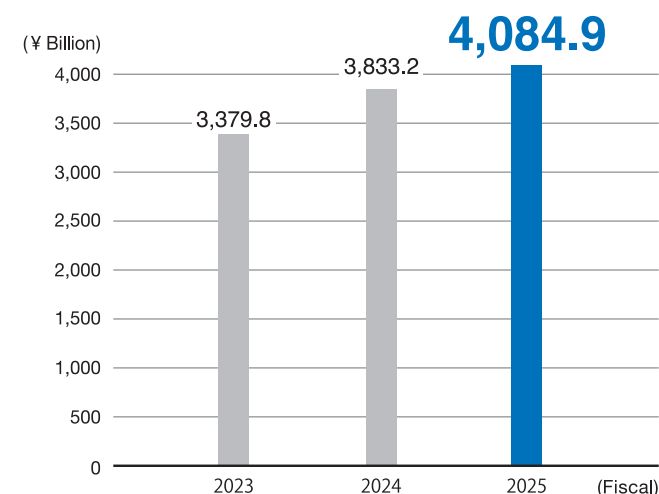
Summary of Consolidated Financial Results

(Fiscal 2025, ended March 31, 2025)

Sales by Business Segment



Sales



Operating Profit *1

¥ **221.6** Billion

Profit before Income Taxes *1

¥ **351.4** Billion

Profit *1 *2

¥ **262.3** Billion

Investments in Tangible Assets

¥ **199.8** Billion

Depreciation

¥ **114.1** Billion

Research and Development Expenses

¥ **135.4** Billion

Cash Dividends Per Share

¥ **280**

Total Assets

¥ **9,403.4** Billion

Note: Business results are rounded down to the nearest 100 million.

*1: Figures are based on IFRS (International Financial Reporting Standards). *2: Attributable to owners of the parent



TOYOTA INDUSTRIES CORPORATION



Use this QR code to access
Toyota Industries' official website.
<https://www.toyota-industries.com>

