





Founder Sakichi Toyoda

Guided by a strong ambition to "contribute to society and the world through *monozukuri* (manufacturing)," Toyota Industries founder Sakichi Toyoda embraced the spirit of "being studious and creative" and made various inventions, including the non-stop shuttle-change Toyota Automatic Loom, Type G. The spirit of Sakichi Toyoda was encapsulated in the Toyota Precepts, formulated in 1935. The Toyota Precepts became the heart and soul of managers and employees alike, serving as the corporate creed and management philosophy of all Toyota companies. The principles behind the Toyota Precepts live on today in our Basic Philosophy, which we established in 1992 and revised in 1998.

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■ Toyoda Precepts

- Always be faithful to your duties, thereby contributing to the Company and to the overall good.
- Always be studious and creative, striving to stay ahead of the times.
- Always be practical and avoid frivolousness.
- Always strive to build a homelike atmosphere at work that is warm and friendly.
- Always have respect for spiritual matters, and remember to be grateful at all times.

■ Basic Philosophy

[Respect for the Law]

Toyota Industries is determined to comply with the letter and spirit of the law, in and outside of Japan, and to be fair and transparent in all its dealings.

[Respect for Others]

Toyota Industries is respectful of the people, culture, and traditions of each region and country in which it operates. It also works to promote economic growth and prosperity in those regions and countries.

[Respect for the Natural Environment]

Through its corporate activities, Toyota Industries works to contribute to regional living conditions and social prosperity and also strives to offer products and services that are clean, safe, and of high quality.

[Respect for Customers]

Toyota Industries conducts intensive product research and forward-looking development activities to create new value for its customers.

[Respect for Employees]

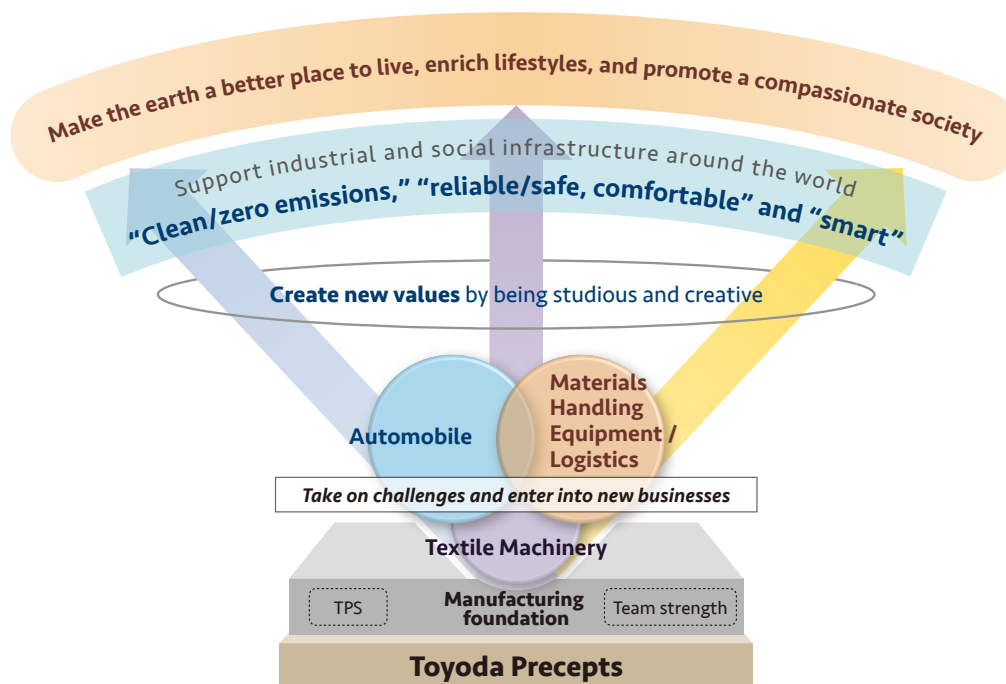
Toyota Industries nurtures the inventiveness and other abilities of its employees. It seeks to create a climate of cooperation, so that employees and the Company can realize their full potential.

Vision 2030, CSR Materiality

Vision 2030

Vision 2030 sets out the Toyota Industries Group's future action, in which we aim to create sustainable growth in harmony with society by keeping our Founding Spirit "Toyoda Precepts" in mind and continuing to operate with the founding Textile Machinery Business as its base and the Automobile and Materials Handling Equipment/Logistics businesses as its two pillars.

Contribute to making the earth a better place to live, enrich lifestyles, and promote a compassionate society by supporting industrial and social infrastructure around the world through the continuous supply of products/services that anticipate customers' needs.



CSR Materiality

We will work toward the realization of a sustainable world by addressing important issues faced by society through our business activities.

	CSR Materiality	SDGs to Contribute
Resolving Social Issues through Our Business	<ul style="list-style-type: none"> Mitigation of Global Warming Contribution to Circular Economy 	
	<ul style="list-style-type: none"> Creation of Innovative Values 	
	<ul style="list-style-type: none"> Products and Services Which Contribute to Safety, Security and Comfort Mutual Prosperity through Partnerships with Local Communities 	
Foundation Supporting Our Business Operations	<ul style="list-style-type: none"> Safe and Healthy Environments Sustainable Procurement Leveraging Diversity and Inclusion Compliance and Risk Management 	

■ Corporate Profile

Company Name:	Toyota Industries Corporation
Established:	November 18, 1926
Head Office:	2-1, Toyoda-cho, Kariya-shi, Aichi 448-8671, Japan
Major Business Fields:	Manufacture and sales of textile machinery, materials handling equipment, automobiles, and automobile parts
Capital:	¥80.4 billion (as of March 31, 2021)
Net Sales* ¹ :	¥2,118.3 billion (for the period ended March 31, 2021)
Operating Profit* ¹ :	¥118.1 billion (for the period ended March 31, 2021)
Profit before Income Taxes* ¹ :	¥184.0 billion (for the period ended March 31, 2021)
Profit* ^{1&2} :	¥136.7 billion (for the period ended March 31, 2021)
Employees:	66,947 (as of March 31, 2021)
Consolidated Subsidiaries:	256 (Japan: 35 Overseas: 221) (as of March 31, 2021)
Affiliates Accounted for by the Equity Method:	20 (Japan: 10 Overseas: 10) (as of March 31, 2021)

Note: Business results are rounded down to the nearest 100 million.

*1: Figures are based on IFRS (International Financial Reporting Standards).

*2: Attributable to owners of the parent.

■ Board of Directors, Audit and Supervisory Board Members, and Senior Executive Officers (as of June 10, 2021)

[Board of Directors]

Chairman	Tetsuro Toyoda			
President	Akira Onishi			
Executive Vice Presidents	Takuo Sasaki	Yojiro Mizuno		
Director	Yuji Ishizaki			
Outside Directors	Shuzo Sumi	Kenichiro Yamanishi	Masahiko Maeda	

[Audit and Supervisory Board Members]

Full-Time Audit and Supervisory Board Members	Toru Inagawa	Toru Watanabe
Outside Audit and Supervisory Board Members	Akihisa Mizuno	Masanao Tomozoe

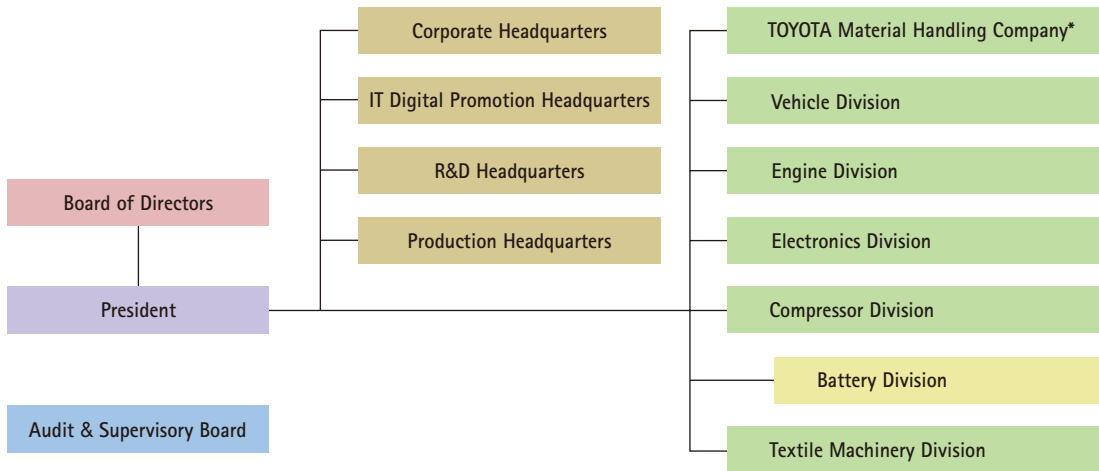
[Senior Executive Officers]	Yuji Ishizaki*	Masahiro Kawaguchi	Koichi Ito	Hiroshi Matsumoto
	Kazunari Masuoka	Toshihiko Shimizu	Yasushi Kawai	Brett Wood
	Hiroaki Kayukawa	Norio Wakabayashi	Hiroaki Matsuda	Hisashi Ichijo

*Also holds the position of director

■ Executive Officers (as of June 10, 2021)

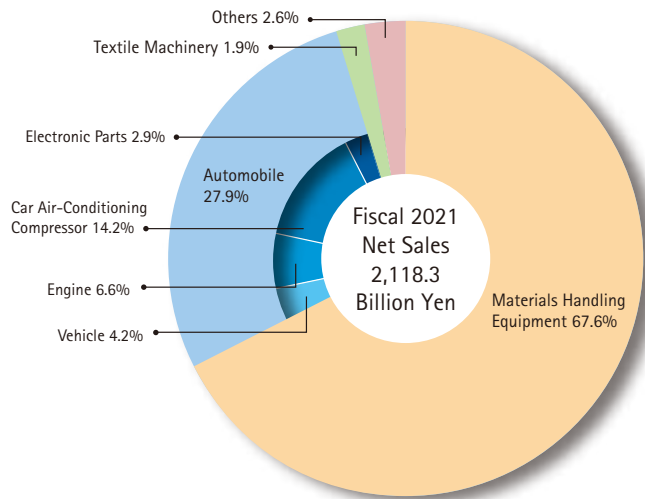
Nobutomo Yasui	Shunji Sugimoto	Hisanori Miyajima	Kenichi Onishi
Hiroshi Fukagawa	Norio Otake	Hiroya Akatsuka	Yoichiro Yamazaki
Keitaro Hara	Shinya Mizutani	Sotaro Kumazawa	Haruhiko Kimata
Hiroshi Kobayashi	Ken Suito	Takehiko Oishi	Shigeru Sawaki
Tomoji Tarutani			

Corporate Organization (as of June 10, 2021)

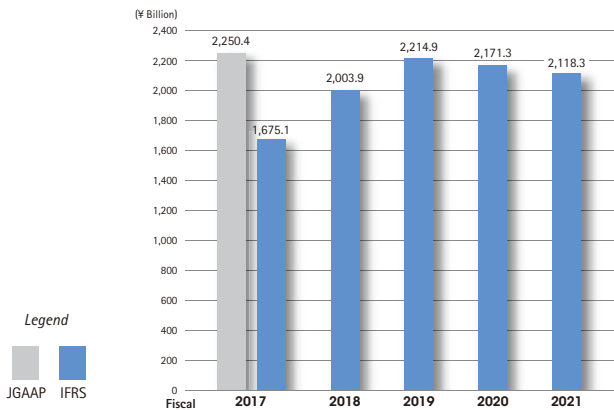


* TOYOTA Material Handling Company is the name of a division of Toyota Industries, not a legally incorporated entity.

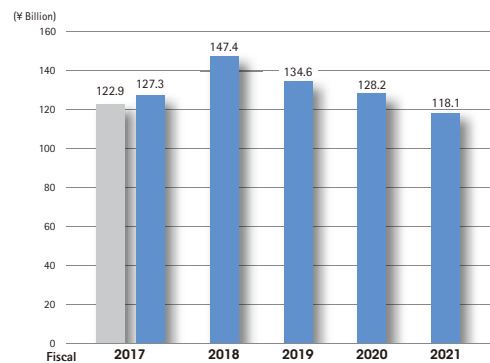
Sales by Business Segment (fiscal 2021, ended March 31, 2021)



Sales



Operating Profit



Note: Figures for fiscal 2017 are based on both JGAAP and IFRS (International Financial Reporting Standards), and figures for fiscal 2018 and onward are based on IFRS.

The Materials Handling Equipment/Logistics Business provides lift trucks and other industrial vehicles and advanced, efficient logistics solutions.



TOYOTA
Container Transport AGV System



TOYOTA 5FD230
Internal Combustion Counterbalanced
Lift Truck (10 to 43 ton)



TOYOTA Rack Sorter P
Automated Storage and
Retrieval System for Pallet



TOYOTA KEY CART
Simple AGV



Bastian ULTRA
Loading and Unloading
Robot



VANDERLANDE FLEET
Advanced Baggage Handling
Solution



VANDERLANDE BAGSTORE
Temporary Baggage Storage



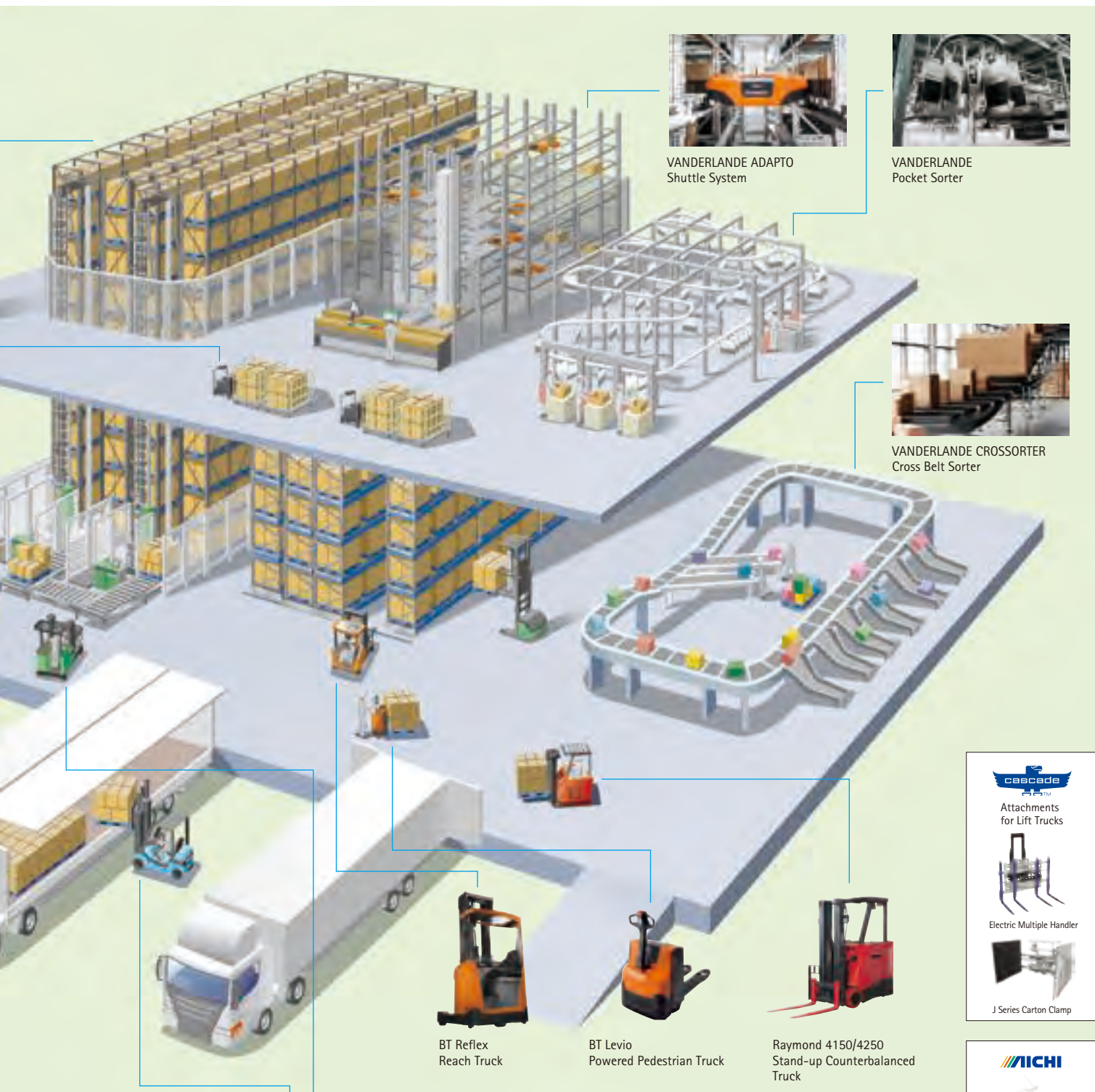
TOYOTA 3TE25
Electric Tow Tractor



VANDERLANDE
Baggage Reclaim Carousel



TOYOTA 8FB15
Electric Counterbalanced
Lift Truck
(1 to 3.5 ton)



VANDERLANDE ADAPTO Shuttle System



VANDERLANDE Pocket Sorter



VANDERLANDE CROSSORTER Cross Belt Sorter

Attachments for Lift Trucks

Electric Multiple Handler

J Series Carton Clamp

SKYMASTER SH15C1FS Truck-Mounted Aerial Work Platform



TOYOTA 8FG25 Internal Combustion Counterbalanced Lift Truck (1 to 8 ton)



TOYOTA 8FB25 Fuel Cell Lift Truck



TOYOTA 8FBR15 Electric Reach Truck (0.9 to 3 ton)



BT Vector Very Narrow Aisle Truck



Raymond 5000 Series Order Picking Truck



BT Reflex Reach Truck



BT Levio Powered Pedestrian Truck



Raymond 4150/4250 Stand-up Counterbalanced Truck

From various key components to finished vehicles, the Automobile Business engages in a wide range of car-related businesses, leveraging synergies among its business divisions in development and production.

Compressors

The Compressor Business develops new compressors ahead of competitors, and it is an industry leader in the proprietary technologies that make new products possible.

For Light and Small Cars



SVE08 Compressor (Vane Type)



SCSE06 Compressor (Scroll Type)

For Medium-Sized and Large Cars



10SRE20 Compressor (Swash-Plate, Fixed-Displacement Type)



6SES14 Compressor (Swash-Plate, Externally Controlled, Variable-Displacement, Clutchless Type)

For Hybrid Vehicles



ESB20 Electric Compressor (Scroll Type)



ESB27/34 Electric Compressor (Scroll Type)



10SRE13 Compressor (Swash-Plate, Fixed-Displacement Type)



5S10 Compressor (Swash-Plate, Externally Controlled, Variable-Displacement, Clutchless Type)



6SL12 Compressor (Swash-Plate, Internally Controlled, Variable-Displacement Type)

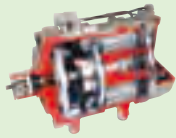


7SES17 Compressor (Swash-Plate, Externally Controlled, Variable-Displacement, Clutchless Type)



ESBG27 Electric Compressor (Scroll Type)

For Buses



7S33 Compressor (Swash-Plate, Externally Controlled, Variable-Displacement Type)

For Fuel Cell Vehicles



Hydrogen Circulation Pump (used in the Mirai)



Air Compressor (used in the Mirai)



Inverter for Hydrogen Circulation Pump (used in the Mirai)

Compressor

Engine Turbocharger

Engines

The Engine Business produces an extensive lineup of diesel, gas, and gasoline engines for use in passenger cars, RVs, industrial vehicles, and industrial equipment.

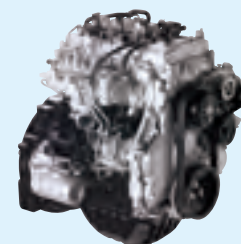
For Industrial Vehicles and Industrial Equipment



1KD Diesel Engine (Displacement: 3.0 liters, used in lift trucks and construction machinery)



1DZ-II Diesel Engine (Displacement: 2.5 liters, used in lift trucks and other industrial equipment)



1ZS Diesel Engine (Displacement: 1.8 liters, used in lift trucks)



1FS Gas/Gasoline Engine (Displacement: 3.7 liters, used in lift trucks)



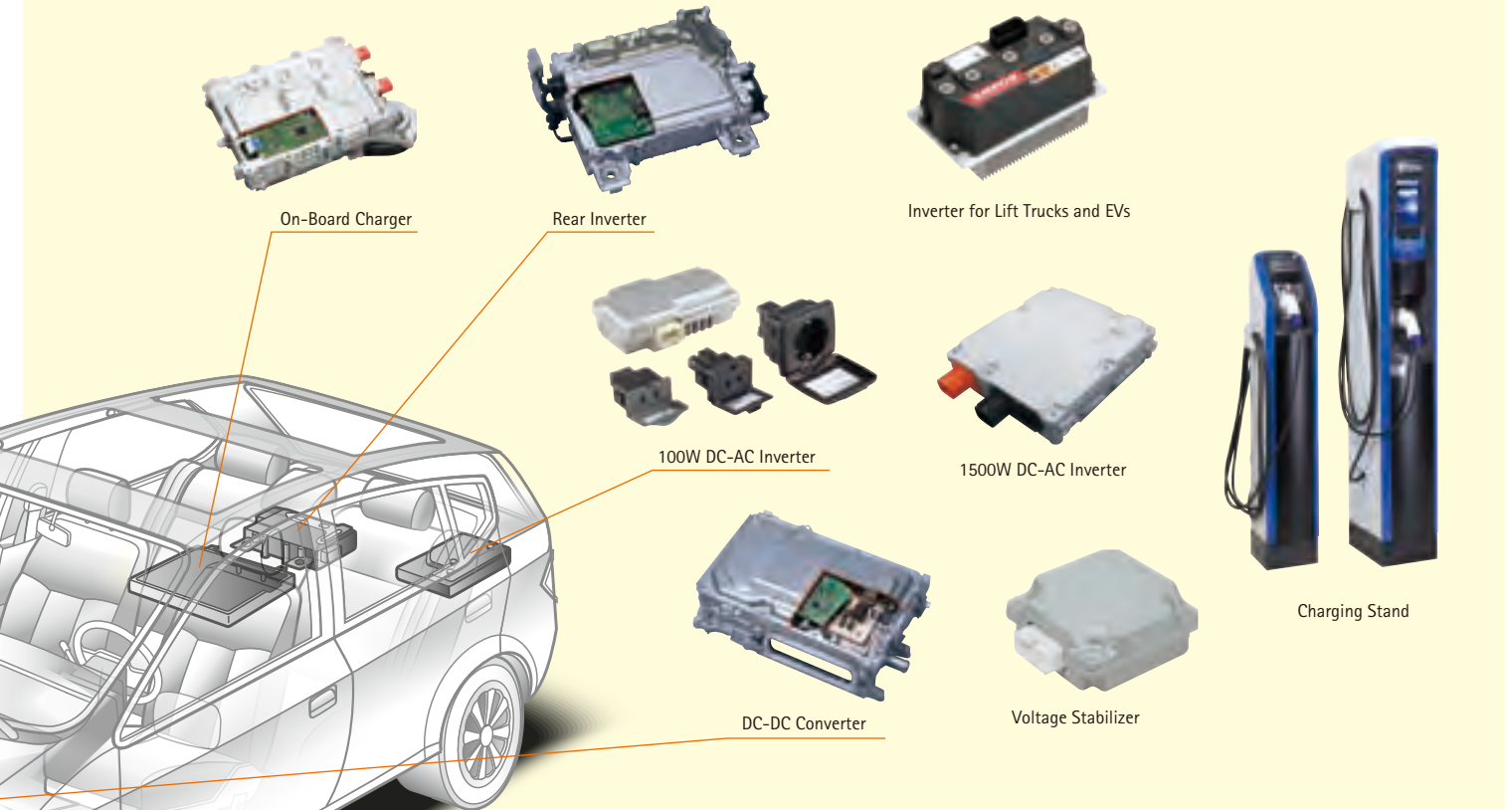
4Y Gas/Gasoline Engine (Displacement: 2.2 liters, used in lift trucks, gas heat pumps, and cogeneration equipment)



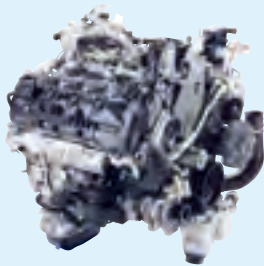
1KS Gas Engine (Displacement: 1.0 liters, used in gas heat pumps, cogeneration equipment, and power generators)

Electronic Equipment

Utilizing power electronics circuit technology and electric drive system development capabilities, the Electronics Business develops and produces power electronic components and equipment for automotive use.



For Automobiles



1VD-FTV Diesel Engine
(Displacement: 4.5 liters, used in the Land Cruiser)



1HZ Diesel Engine
(Displacement: 4.2 liters, used in the Land Cruiser)



1GD-FTV Diesel Engine (Displacement: 2.8 liters, used in the Land Cruiser Prado and Hiace)



2KD-FTV Diesel Engine
(Displacement: 2.5 liters, used in the Hiace)



A25A-FKS Gasoline Engine
(Displacement: 2.5 liters, used in the RAV4)



M20A-FKS Gasoline Engine
(Displacement: 2.0 liters, used in the RAV4 and Corolla Sport)

Turbocharger



TIA Variable Geometry Turbocharger
(used in industrial diesel engines with a displacement of 1.5 to 4.0 liters)



Variable Geometry Turbocharger for the GD Diesel Engine (used in automobile diesel engines with a displacement of 2.4 to 2.8 liters)

Vehicles Toyota Industries develops and manufactures the popular Toyota RAV4 SUV.



RAV4



RAV4 PHEV

Stamping Dies Toyota Industries manufactures numerous types of stamping dies for aluminum parts. Parts manufactured with Toyota Industries' stamping dies are used in the bodies of automobiles and lift trucks.

■ Automotive Stamping Dies



Hood Outer Trim Die



Rear Door Outer Draw Die

■ Lift Truck Stamping Dies



Engine Hood Draw Die

Components

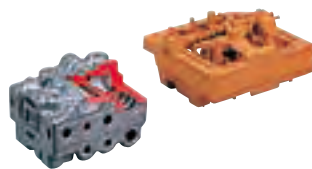
■ Iron Casting Components



Cylinder Block for the VD Diesel Engine



Cylinder Block for NASCAR Racing Engines



Directional Control Valve for Lift Trucks



Side Frame for Air Jet Looms

■ Aluminum Casting Components



Cylinder Block for the A25A Gasoline Engine



Cylinder Head for the GD Diesel Engine



Compressor Cylinders



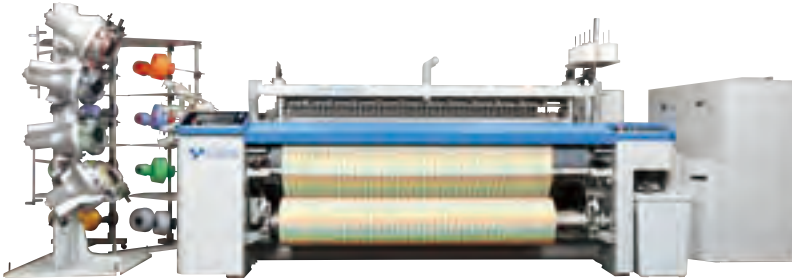
Compressor Housing



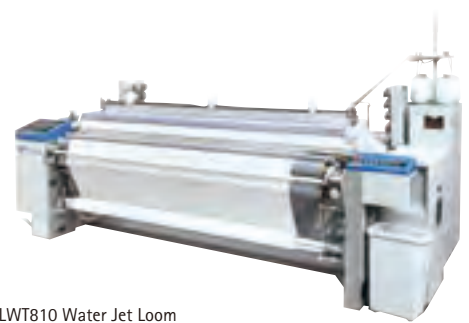
Motor Housing for Electric Compressors

The Textile Machinery Business responds to increasingly advanced market needs by developing and producing outstanding weaving machinery, spinning machinery, and quality monitoring solutions that maximize state-of-the-art technologies in controlling, communications, and mechatronics.

■ Weaving Machinery

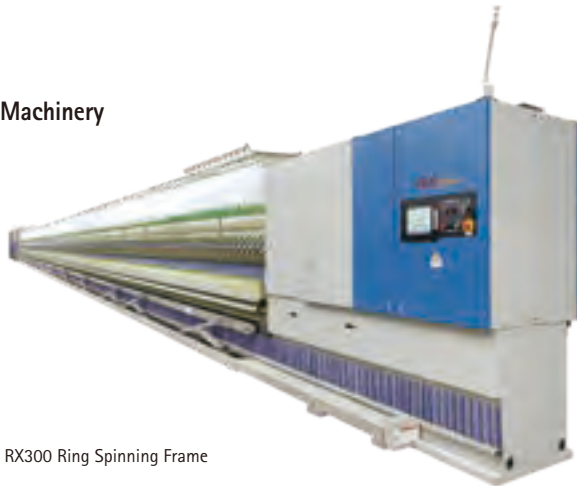


JAT810 Air Jet Loom



LWT810 Water Jet Loom

■ Spinning Machinery



RX300 Ring Spinning Frame



FL200 Roving Frame

■ Quality Monitoring Solutions

USTER®
Think quality



USTER® QUANTUM 3
The Yarn Quality Assurance System



USTER® TESTER 6
The Yarn Inspection System

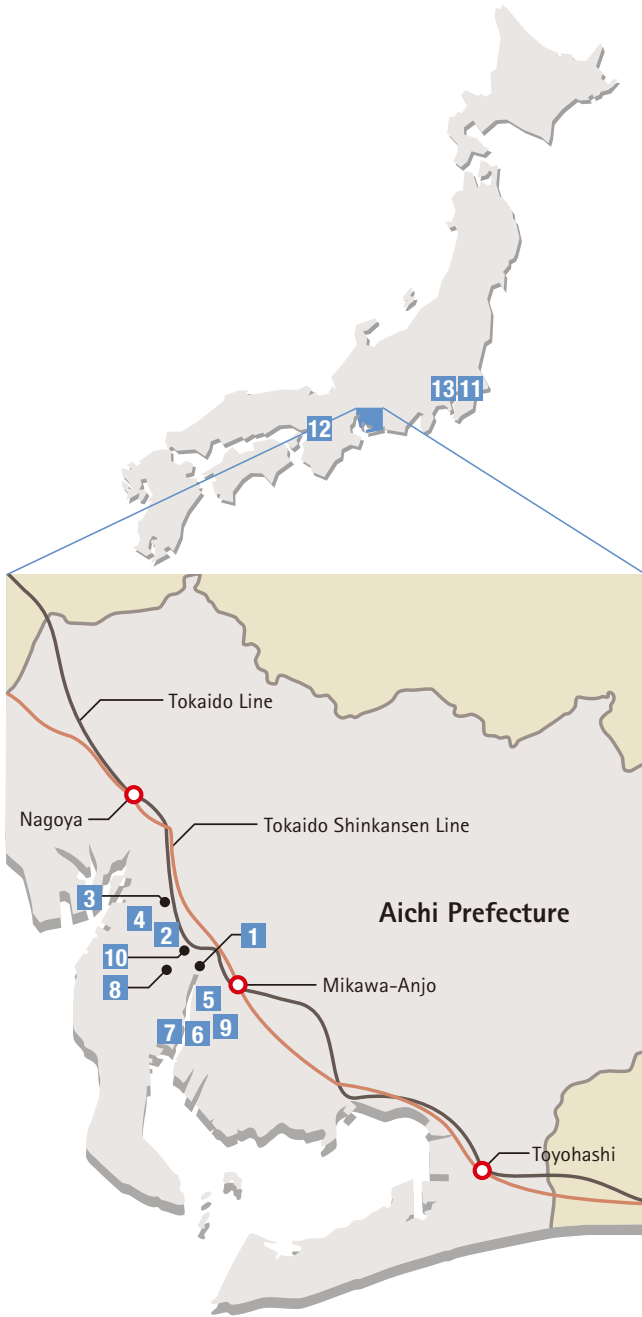


USTER® JOSSI VISION SHIELD
Raw Cotton Contaminant Detection and Elimination System



USTER® EVS FABRIQ VISION
USTER® EVS FABRIQ SHADE
Fabric Inspection

Major Domestic Operations



1 Head Office/Kariya Plant

Address: 2-1 Toyoda-cho, Kariya-shi, Aichi 448-8671
 Tel: +81-566-22-2511 Employees: 2,583
 Fax: +81-566-27-5650 Main Products: Textile machinery, car air-conditioning compressors
 Start of Operations: 1927
 Site Area: 185,000 m²
 Building Area: 161,000 m²



4 Nagakusa Plant

Address: 9-2 Yamaguchi, Nagakusa-machi, Obu-shi, Aichi 474-8686
 Tel: +81-562-46-3113 Employees: 2,874
 Fax: +81-562-48-9237 Main Products: Automobiles
 Start of Operations: 1967
 Site Area: 331,000 m²
 Building Area: 158,000 m²



7 Higashichita Plant

Address: 4-15 Nittou-cho, Handa-shi, Aichi 475-0033
 Tel: +81-569-26-5500 Employees: 1,220
 Fax: +81-569-26-5505 Main Products: Foundry parts, diesel engines
 Start of Operations: 2000
 Site Area: 330,000 m²
 Building Area: 141,000 m²



10 Morioka Works

Address: 60-1 Sakaekita, Morioka, Higashiura-cho, Chita-gun, Aichi 470-2101
 Tel: +81-562-82-2302 Employees: 32
 Fax: +81-562-82-2309 Main Products: Automotive parts
 Start of Operations: 2005
 Site Area: 33,000 m²
 Building Area: 18,000 m²



2 Obu Plant

Address: 1-1 Ebata-cho, Obu-shi, Aichi 474-8668
 Tel: +81-562-46-1215 Employees: 789
 Fax: +81-562-48-9295 Main Products: Parts for car air-conditioning compressors
 Start of Operations: 1944
 Site Area: 148,000 m²
 Building Area: 80,000 m²



3 Kyowa Plant

Address: 8 Chaya, Kyowa-machi, Obu-shi, Aichi 474-8601
 Tel: +81-562-46-1115 Employees: 1,614
 Fax: +81-562-48-9223 Main Products: Automotive press dies, production facilities
 Start of Operations: 1953
 Site Area: 150,000 m²
 Building Area: 124,000 m²



5 Takahama Plant

Address: 2-1-1 Toyoda-cho, Takahama-shi, Aichi 444-1393
 Tel: +81-566-53-7007 Employees: 2,297
 Fax: +81-566-53-7261 Main Products: Industrial equipment, materials handling systems
 Start of Operations: 1970
 Site Area: 340,000 m²
 Building Area: 207,000 m²



6 Hekinan Plant

Address: 3 Hama-machi, Hekinan-shi, Aichi 447-8507
 Tel: +81-566-48-3111 Employees: 1,885
 Fax: +81-566-46-6321 Main Products: Engines for automobiles and industrial equipment, turbochargers
 Start of Operations: 1982
 Site Area: 337,000 m²
 Building Area: 178,000 m²



8 Higashiura Plant

Address: 1-1 Shimomotosaka, Ogawa, Higashiura-cho, Chita-gun, Aichi 470-2102
 Tel: +81-562-85-0601 Employees: 209
 Fax: +81-562-85-0629 Main Products: Parts for car air-conditioning compressors
 Start of Operations: 2002
 Site Area: 244,000 m²
 Building Area: 35,000 m²



9 Anjo Plant

Address: 201 Nishiishitani, Nesaki-cho, Anjo-shi, Aichi 444-1295
 Tel: +81-566-73-2411 Employees: 537
 Fax: +81-566-73-2701 Main Products: Electronic equipment, fuel cell vehicle components
 Start of Operations: 2007
 Site Area: 111,000 m²
 Building Area: 91,000 m²



11 Toyota Material Handling Customer Center Tokyo

Address: 717-5 Futamata, Ichikawa-shi, Chiba 272-0001
 Tel: +81-47-327-3500
 Fax: +81-47-327-3062



12 Toyota Material Handling Customer Center Osaka

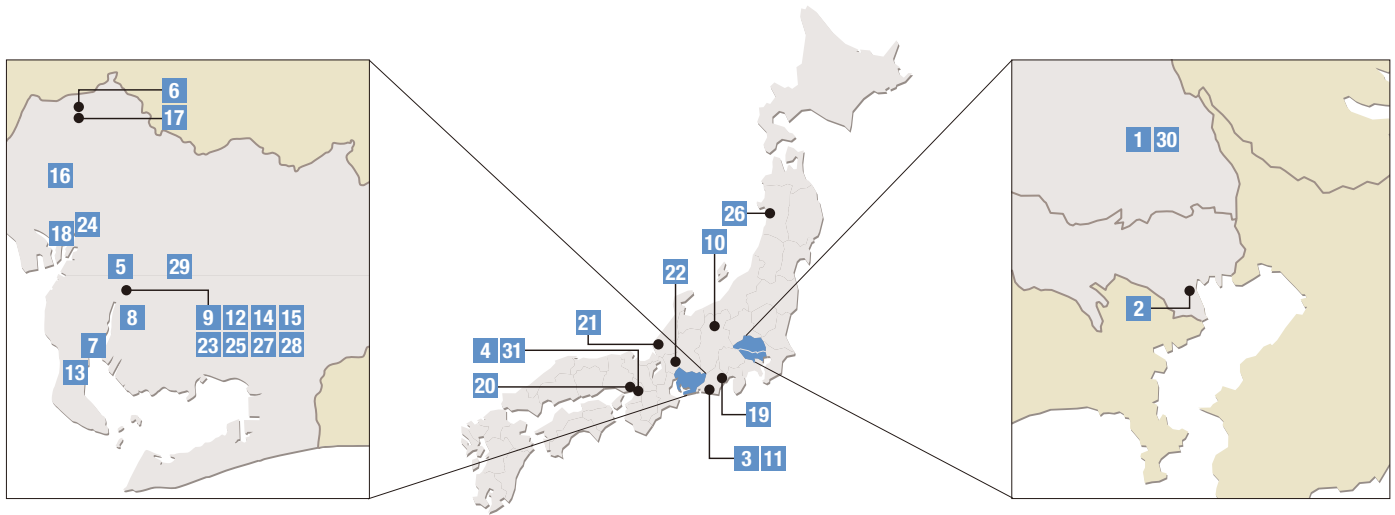
Address: 1500-51 Yoshino-cho, Suita-shi, Osaka 564-0054
 Tel: +81-6-7167-2950
 Fax: +81-6-6310-6525

13 Tokyo Office

Address: Marunouchi Building 29F, 2-4-1 Marunouchi, Chiyoda-ku, Tokyo 100-6329
 Tel: +81-3-5293-2500
 Fax: +81-3-3218-0070
 Employees: 65

Note: All figures are current as of March 31, 2021.

Major Subsidiaries and Affiliates in Japan



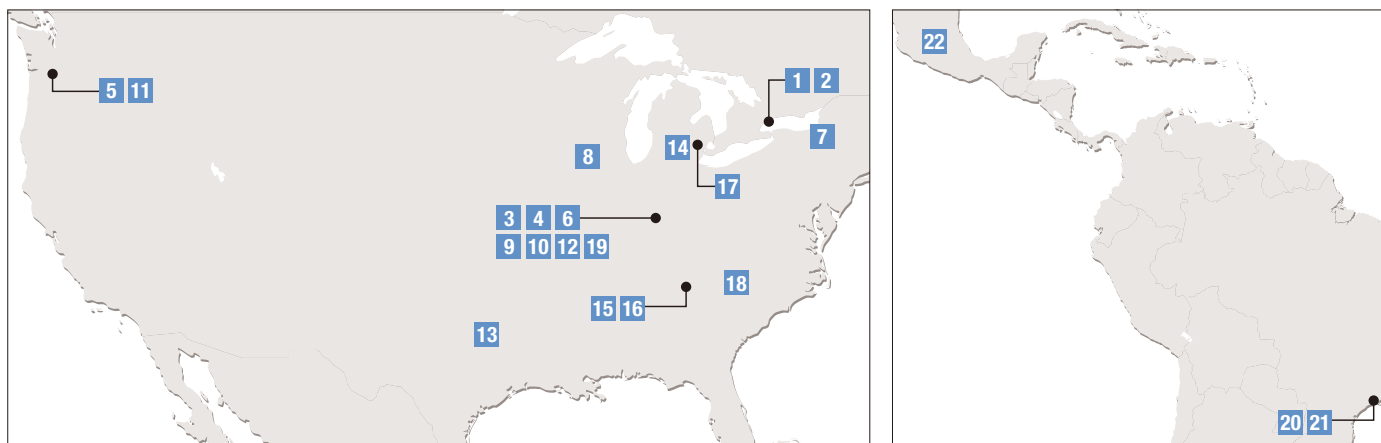
Company Name	Location	Business Activities
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Consolidated Subsidiaries

1 Aichi Corporation	Ageo-shi, Saitama	Manufacture and sales of aerial work platforms
2 TOYOTA L&F Tokyo Co., Ltd.	Shinagawa-ku, Tokyo	Sales, lease, and servicing of materials handling systems and industrial equipment
3 Altex Co., Ltd.	Hamamatsu-shi, Shizuoka	Manufacture and sales of aluminum die casting (compressor parts, etc.)
4 Sun River Co., Ltd.	Suita-shi, Osaka	Sports facility and restaurant management, real estate lease
5 IZUMI MACHINE MFG. Co., Ltd.	Obu-shi, Aichi	Manufacture and sales of specialized machine tools, friction welding machines, and compressor and automotive parts
6 Tokyu Co., Ltd.	Niwa-gun, Aichi	Manufacture and sales of compressor parts and industrial machinery
7 HANDA Casting Company	Handa-shi, Aichi	Manufacture and sales of foundry parts
8 Advanced Logistics Solutions Co., Ltd.	Takahama-shi, Aichi	Logistics planning, operation of distribution centers
9 Toyota Industries IT Solutions Inc.	Kariya-shi, Aichi	Sales of hardware; design, development, production, operation, and sales of software
10 Nishina Industrial Co., Ltd.	Nagano-shi, Nagano	Manufacture and sales of oil hydraulic equipment (industrial equipment, construction machinery, etc.)
11 Tokaiseiki Co., Ltd.	Iwata-shi, Shizuoka	Manufacture and sales of compressor, engine, power control unit, and spinning machinery parts
12 Taikoh Transportation Co., Ltd.	Kariya-shi, Aichi	Trucking, warehousing, distribution consulting
13 Takeuchi Industrial Equipment Manufacturing Co., Ltd.	Chita-gun, Aichi	Manufacture and sales of lift truck parts (forks)
14 Hakuai Nursing Villa Co., Ltd.	Kariya-shi, Aichi	Operation of nursing home
15 SKM Corporation	Kariya-shi, Aichi	Building management, construction, real estate
16 Unica Co., Ltd.	Kiyosu-shi, Aichi	Manufacture and sales of in-house transporters
17 Iwama Loom Works, Ltd.	Niwa-gun, Aichi	Manufacture and sales of compressor parts
18 Nagao Kogyo Co., Ltd.	Nagoya-shi, Aichi	Manufacture and sales of compressor, industrial equipment, and textile machinery parts and molds
19 TOYOTA L&F Shizuoka Co., Ltd.	Shizuoka-shi, Shizuoka	Sales, lease, and servicing of materials handling systems and industrial equipment
20 TOYOTA L&F Hyogo Co., Ltd.	Nishinomiya-shi, Hyogo	Sales, lease, and servicing of materials handling systems and industrial equipment
21 TOYOTA L&F Fukui Co., Ltd.	Fukui-shi, Fukui	Sales, lease, and servicing of materials handling systems and industrial equipment
22 Haratechs Corporation	Ibi-gun, Gifu	Manufacture and sales of textile machinery and industrial equipment parts
23 Sun Valley Inc.	Kariya-shi, Aichi	Sales of goods, travel agency, renovation, sales of tube amplifiers, organizing and running of events
24 Miduho Industry Co., Ltd.	Nagoya-shi, Aichi	Manufacture and sales of automotive, compressor, and industrial equipment parts
25 Sun Staff, Inc.	Kariya-shi, Aichi	Personnel placement, contract office staffing, patent investigation, etc.
26 TOYOTA L&F Akita Co., Ltd.	Akita-shi, Akita	Sales, lease, and servicing of materials handling systems and industrial equipment
27 Shine's Co., Ltd.	Kariya-shi, Aichi	Management and operation of employee clubs, restaurant management
28 Toyota Industries Well Support Corporation	Kariya-shi, Aichi	Planning and operation of benefit programs, administrative processing services for payroll accounting, etc.
29 TI Mechathechno Corporation	Toyota-shi, Aichi	Manufacture and sales of compressor parts

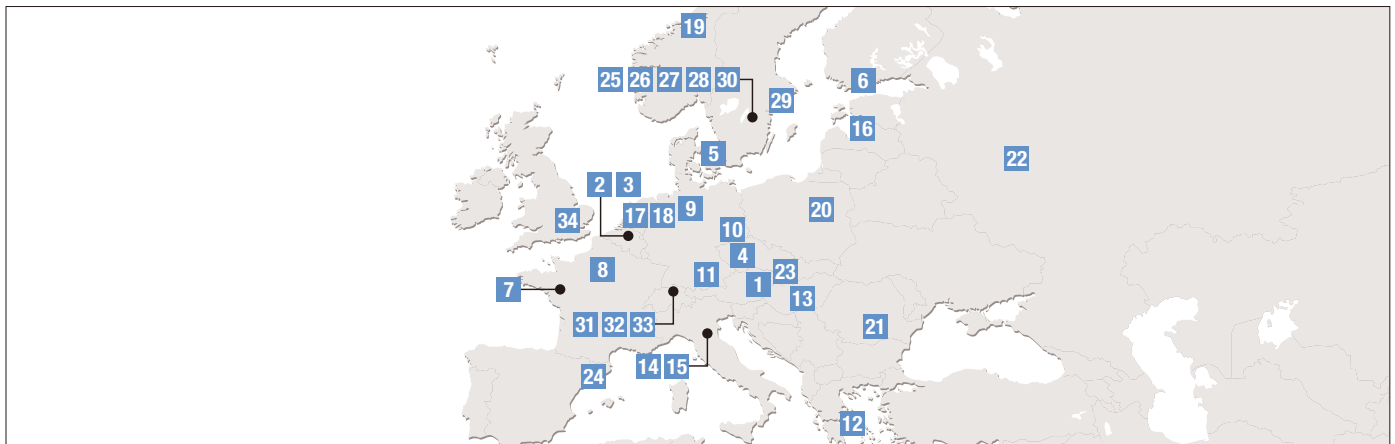
Affiliates Accounted for by the Equity Method

30 UMC Electronics Co., Ltd.	Ageo-shi, Saitama	Contract manufacturing of electronic devices
31 TOYOTA L&F Kinki Co., Ltd.	Osaka-shi, Osaka	Sales, lease, and servicing of materials handling systems and industrial equipment



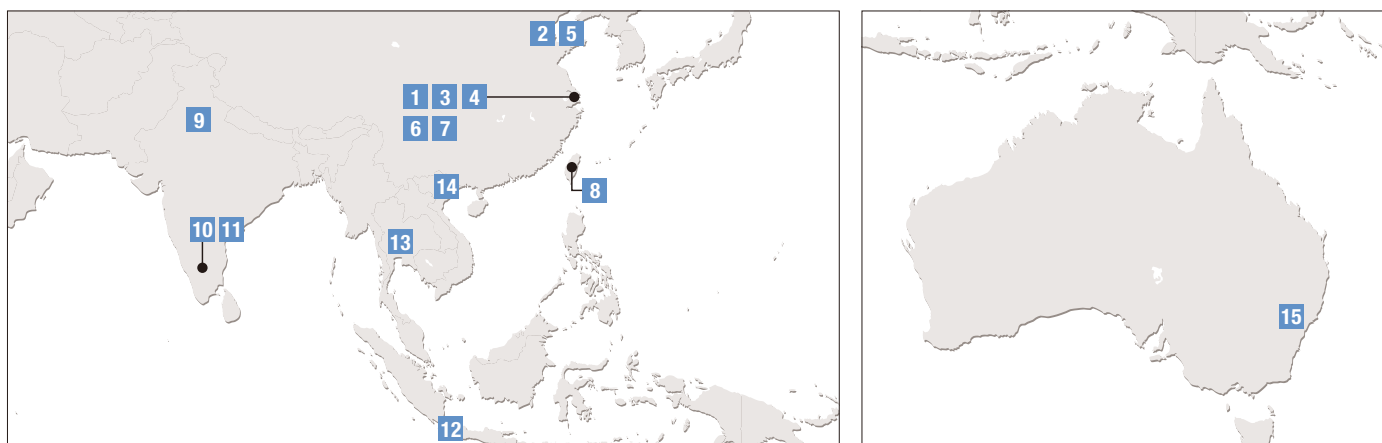
Region/ Country	Company Name	Location	Business Activities
Consolidated Subsidiaries			
North America			
Canada	1 G.N. Johnston Equipment Co., Ltd.	Mississauga, Ontario	Sales of industrial equipment
	2 Toyota Industries Commercial Finance Canada, Inc.	Toronto, Ontario	Sales financing for industrial equipment
U.S.A.	3 Toyota Industries North America, Inc.	Columbus, Indiana	North American headquarters
	4 Toyota Material Handling North America, Inc.	Columbus, Indiana	North American headquarters for materials handling equipment business
	5 Industrial Components and Attachments, Inc.	Portland, Oregon	Holding company for industrial equipment component business
	6 Toyota Material Handling, Inc.	Columbus, Indiana	Manufacture and sales of industrial equipment
	7 The Raymond Corporation	Greene, New York	Manufacture and sales of warehouse equipment
	8 Raymond-Muscatine Inc.	Muscatine, Iowa	Manufacture and sales of warehouse equipment
	9 North Vernon Industry Corp.	North Vernon, Indiana	Manufacture and sales of counterweights
	10 Indiana Hydraulic Equipment, Corp.	Franklin, Indiana	Manufacture and sales of industrial equipment parts (hydraulic control valves)
	11 Cascade Corporation	Portland, Oregon	Manufacture and sales of industrial equipment attachments
	12 Bastian Solutions, LLC	Indianapolis, Indiana	Materials handling systems integrator
	13 Toyota Industries Commercial Finance, Inc.	Dallas, Texas	Sales financing for industrial equipment
	14 Michigan Automotive Compressor, Inc.	Parma, Michigan	Manufacture and sales of car air-conditioning compressors and magnetic clutches
	15 TD Automotive Compressor Georgia, LLC	Pendergrass, Georgia	Manufacture and sales of car air-conditioning compressors
	16 Toyota Industries Compressor Parts America, Co.	Pendergrass, Georgia	Manufacture and sales of car air-conditioning compressor parts and electronics products
	17 Toyota Industries Electric Systems North America, Inc.	Novi, Michigan	Development and sales of electronics products
	18 Toyota Textile Machinery, Inc.	Charlotte, North Carolina	Sales and servicing of textile machinery
	19 Toyota Industries Personnel Service of America, Inc.	Columbus, Indiana	Personnel placement service
Latin America			
Brazil	20 Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda	São Paulo	Manufacture and sales of industrial equipment
	21 Toyota Máquinas Têxteis Brasil Ltda	São Paulo	Sales and servicing of textile machinery
Mexico	22 Toyota Industries Commercial Lease S.A.P.I. de C.V.	Santiago de Querétaro, Querétaro	Lease of industrial equipment

Major Overseas Subsidiaries and Affiliates | Europe



Region/ Country	Company Name	Location	Business Activities
Consolidated Subsidiaries			
Austria	1 Toyota Material Handling Austria GmbH	Wiener Neudorf	Sales of industrial equipment
Belgium	2 Toyota Material Handling Europe Brussels NV/SA	Willebroek	Sales and marketing of industrial equipment
	3 Toyota Material Handling Belgium NV/SA	Willebroek	Sales of industrial equipment
Czech Republic	4 Toyota Material Handling CZ s.r.o.	Rudna	Sales of industrial equipment
Denmark	5 Toyota Material Handling Danmark A/S	Slangerup	Sales of industrial equipment
Finland	6 Toyota Material Handling Finland Oy	Vantaa	Sales of industrial equipment
France	7 Toyota Material Handling Manufacturing France SAS	Ancenis	Manufacture and sales of industrial equipment
	8 Toyota Material Handling France SAS	Marne La Vallée	Sales of industrial equipment
Germany	9 Toyota Material Handling Deutschland GmbH	Isernhagen	Sales of industrial equipment
	10 TD Deutsche Klimakompressor GmbH	Bernsdorf	Manufacture and sales of car air-conditioning compressors and magnetic clutches
	11 Toyota Industries Electric Systems Europe GmbH	München	Development and sales of electronics products
Greece	12 Toyota Material Handling Greece SA	Markopoulo, Attica	Sales of industrial equipment
Hungary	13 Toyota Material Handling Hungary Ltd.	Budapest	Sales of industrial equipment
Italy	14 Toyota Material Handling Manufacturing Italy S.p.A.	Bologna	Manufacture and sales of industrial equipment
	15 Toyota Material Handling Italia S.r.l.	Bologna	Sales of industrial equipment
Latvia	16 Toyota Material Handling Baltic SIA.	Riga	Sales of industrial equipment
Netherlands	17 Toyota Material Handling Nederland B.V.	Ede	Sales of industrial equipment
	18 Vanderlande Industries Holding B.V.	Veghel	Materials handling solutions provider
Norway	19 Toyota Material Handling Norway AS	Trondheim	Sales of industrial equipment
Poland	20 Toyota Material Handling Polska Sp. z o.o.	Pruszków	Sales of industrial equipment
Romania	21 Toyota Material Handling Romania s.r.l	Bucharest	Sales of industrial equipment
Russia	22 OOO Toyota Material Handling RUS	Moscow	Sales of industrial equipment
Slovakia	23 Toyota Material Handling Slovensko s.r.o.	Bratislava	Sales of industrial equipment
Spain	24 Toyota Material Handling España, S.A.	Barberá del Vallés	Sales of industrial equipment
Sweden	25 Toyota Industries Europe AB	Mjölby	Holding company for materials handling equipment business in Europe
	26 Toyota Material Handling Europe AB	Mjölby	European headquarters for materials handling equipment business
	27 Toyota Material Handling Manufacturing Sweden AB	Mjölby	Manufacture and sales of warehouse equipment
	28 Toyota Material Handling International AB	Mjölby	Sales and marketing of industrial equipment in Africa, Middle East, and Latin America
	29 Toyota Material Handling Sweden AB	Bromma	Sales of industrial equipment
	30 Toyota Industries Finance International AB	Mjölby	Funding, loan, other financial services
Switzerland	31 Toyota Material Handling Schweiz AG	Zürich	Sales of industrial equipment
	32 Uster Technologies AG	Uster	Development, manufacture, and sales of yarn quality measurement and cotton classing instruments
	33 Toyota Textile Machinery Europe, AG	Uster	Sales and servicing of textile machinery
U.K.	34 Toyota Material Handling UK Limited	Slough, Berkshire	Sales of industrial equipment

Major Overseas Subsidiaries and Affiliates | Asia and Oceania



Region/ Country	Company Name	Location	Business Activities
Consolidated Subsidiaries			
Asia			
China	1 Toyota Industries Management (China) Co., Ltd.	Shanghai	Logistics and management services for Chinese subsidiaries
	2 Tailift Machinery & Equipment (Qingdao) Co., Ltd.	Qingdao, Shandong	Manufacture and sales of industrial equipment
	3 Toyota Material Handling (Shanghai) Co., Ltd.	Shanghai	Sales of industrial equipment
	4 TD Automotive Compressor Kunshan Co., Ltd.	Kunshan, Jiangsu	Manufacture and sales of car air-conditioning compressors
	5 Yantai Shougang TD Automotive Compressor Co., Ltd.	Yantai, Shandong	Manufacture and sales of car air-conditioning compressors and magnetic clutches
	6 Toyota Industry (Kunshan) Co., Ltd.	Kunshan, Jiangsu	Manufacture and sales of foundry parts for automobiles, textile machinery, and industrial equipment; manufacture and sales of industrial equipment
	7 Toyota Textile Machinery (Shanghai) Co., Ltd.	Shanghai	Installation and servicing of textile machinery, sales of supply parts
Taiwan	8 Tailift Material Handling Taiwan Co., Ltd.	Taichung	Manufacture and sales of industrial equipment
India	9 Toyota Material Handling India Pvt. Ltd.	Delhi	Sales and servicing of industrial equipment
	10 Toyota Industries Engine India Pvt. Ltd.	Bengaluru	Manufacture and sales of diesel engines
	11 Kirloskar Toyota Textile Machinery Pvt. Ltd.	Bengaluru	Manufacture and sales of spinning frames
Indonesia	12 P.T. TD Automotive Compressor Indonesia	Bekasi	Manufacture and sales of car air-conditioning compressors and magnetic clutches
Thailand	13 Toyota Material Handling (Thailand) Co., Ltd.	Bangkok	Sales of industrial equipment
Vietnam	14 Toyota Industrial Equipment Vietnam Co., Ltd.	Hung Yen	Manufacture and sales of industrial equipment parts
Oceania			
Australia	15 Toyota Material Handling Australia Pty Limited	New South Wales	Sales of industrial equipment

History

1890

- Sakichi Toyoda invents Toyoda Wooden Hand Loom.

1896

- Sakichi Toyoda invents Toyoda Power Loom.

1906

- Sakichi Toyoda invents Circular Loom.



Circular Loom

1924

- Sakichi Toyoda invents Toyoda Automatic Loom, Type G.



Toyoda Automatic Loom, Type G

1926

- Toyoda Automatic Loom Works, Ltd. (now Toyota Industries Corporation) established.



Toyoda Automatic Loom Works, Ltd.

1929

- Production starts on spinning frames.
- Automatic loom patent sold to Platt Brothers & Co., Ltd. of the U.K.

1933

- Automobile Department set up.

1934

- A-type automobile engine completed.

1935

- Prototype of Model A1 passenger car completed.



Model A1 passenger car

- Company unveils Model G1 truck at a new-car-release exhibition in Shibaura, Tokyo.



Model G1 truck

1937

- Automobile Department separates and becomes Toyota Motor Co., Ltd. (now Toyota Motor Corporation).

1940

- Steel Production Department separates and becomes Toyota Steel Works, Ltd. (now Aichi Steel Corporation).



Toyota Steel Works, Ltd.

1944

- Obu Plant starts operations, producing casting components.

1949

- Company listed on Tokyo, Osaka, and Nagoya Stock Exchanges.

1953

- Production starts on automobile engines (S-type gasoline engine).



S-type gasoline engine production line

- Kyowa Plant starts operations, producing engines and assembling automobiles.

1955

- Vehicle Division set up.

1956

- Production starts on lift trucks.



Lift truck production line

1959

- Production starts on P-type gasoline engines.

1960

- Production starts on shovel loaders.
- Production starts on car air-conditioning compressors.



Early model of a compressor

- Toyota Central Research & Development Laboratories, Inc. established with capital from 10 Toyota Group companies.

1963

- Production starts on J-type gasoline engines.
- Production starts on friction welding machines.
- Production starts on dump trucks.

1967

- Production starts on Publica pickups.
- Nagakusa Plant starts operations, producing small commercial vehicles.



Nagakusa Plant

- Production starts on electric lift trucks.
- Production starts on MiniAce trucks.

1968

- Production starts on open-end spinning frames.



Open-end spinning frame

1970

- Takahama Plant starts operations, producing industrial vehicles.



Takahama Plant

1971

- Divisional organization system introduced (Head Office, Textile Machinery, Industrial Vehicle, Vehicle and Obu Plant).
- Production starts on Corolla vans.

1972

- Production starts on lift trucks with built-in headguard.



Lift truck with built-in headguard

1973

- Production starts on 6P compressors.

1977

- Compressor Division separates from Textile Machinery Division.
- Swash plate compressor technology licensed to Chrysler and Ford.

1978

- Production starts on Starlet automobiles.

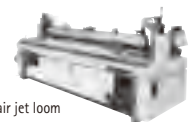


Starlet

- Production starts on aerial work platforms.

1980

- Production starts on JA air jet looms.



JA air jet loom

1981

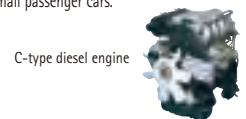
- Production starts on 10P compressors.



10P compressor

1982

- Production starts on C-type diesel engines for small passenger cars.



C-type diesel engine

- Hekinan Plant starts operations, producing automobile diesel engines.



Hekinan Plant

1985

- Engine Division separates from Vehicle Division.

1986

- Production starts on X300 internal combustion lift trucks.
- Company awarded the Deming Application Prize for quality control implementation.



Deming Medal

1987

- Production starts on Sprinter Cielo automobiles (exported as the Corolla Lift Back).
- Electronics Sub-Division set up.

1988

- Production starts on RX100 ring spinning frames.
- Toyota Industrial Equipment Mfg., Inc. established in Indiana, U.S.A. to produce lift trucks.

1989

- Michigan Automotive Compressor, Inc. established in Michigan, U.S.A. to produce car air-conditioning compressors.

1990

- Production starts on Sprinter Carib automobiles (exported as the Corolla Wagon).
- Company receives 1990 PM Excellent Plant Award.

1992

- Materials Handling System Division set up.
- Production starts on automated storage and retrieval systems.

1994

- Toyota Industry (Kunshan) Co., Ltd. established in China to produce foundry parts.

1995

- Toyota Industrial Equipment, S.A. (now Toyota Material Handling Manufacturing France SAS) established in France to produce lift trucks.
- Production starts on 7SB compressors.
- Kirloskar Toyota Textile Machinery Pvt. Ltd. established in India as a joint venture with the Kirloskar Group.

1996

- Production starts on JAT610 air jet looms.
- Production starts on RX240 ring spinning frames.

1997

- Production starts on 6SE12 compressors.

1998

- Production starts on GENE0 (7FG/D) internal combustion lift trucks.
- TD Deutsche Klimakompressor GmbH established in Germany to produce car air-conditioning compressors.

1999

- Production starts on Vitz automobiles (Yaris in Europe).
- Company takes over water jet loom business from Nissan Texsys Co., Ltd.
- Production starts on CD diesel engines.
- Production starts on GENE0-B (7FB) electric lift trucks.

2000

- Company acquires BT Industries AB (now Toyota Material Handling Europe AB) of Sweden, a world-leading manufacturer of warehouse trucks.
- Production starts on UZ gasoline engines.
- Higashichita Plant starts operations, producing foundry parts.

2001

- Production starts on GENE0-R (7FBR) electric reach trucks.
- Company takes over the Industrial Equipment Sales Division of Toyota Motor Corporation.
- TOYOTA Material Handling Company established as an in-house company.
- Production starts on RAV4 SUVs.
- Company name changed to Toyota Industries Corporation.

2002

- Advanced Logistics Solutions Co., Ltd. established to plan overall logistics operations and operate distribution centers.
- Higashiura Plant starts operations, producing compressor parts.
- Production starts on AZ gasoline engines.
- Sales begin for RX240 NEW-EST ring spinning frames (Toyota Compact Yarn Spinning System).

2003

- Production starts on GENE0-E (7FBE) center-steering electric counterbalanced lift trucks.
- Production starts on JAT710 air jet looms.
- Company acquires Aichi Corporation.
- Toyota Material Handling (Shanghai) Co., Ltd. established in China to sell lift trucks.
- Production starts on ES18 electric compressors.

2004

- TD Automotive Compressor Georgia, LLC established in the U.S.A. to produce car air-conditioning compressors.

2005

- Production starts on AD diesel engines.
- TD Automotive Compressor Kunshan Co., Ltd. established in China to produce car air-conditioning compressors.
- Production starts on KD diesel engines for automobiles.

2006

- Production starts on VD diesel engines.

2007

- Anjo Plant starts operations, producing electronic equipment.
- Production starts on MARK X ZiO automobiles.

2008

- Toyota-brand lift truck production reaches 2 million units.
- Production starts on AR gasoline engines.

2011

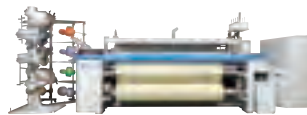
- P.T. TD Automotive Compressor Indonesia established in Indonesia to produce car air-conditioning compressors.
- Toyota Industrial Equipment Vietnam Co., Ltd. established in Vietnam to produce lift truck parts.

2012

- Toyota Industries Compressor Parts America, Co. established in the U.S.A. to produce car air-conditioning compressor parts.
- Production starts on KS gas engines.
- Company acquires Uster Technologies AG, which produces and sells yarn quality measurement and cotton classing instruments.
- Yantai Shougang TD Automotive Compressor Co., Ltd. established in China to produce car air-conditioning compressors.

2013

- Company acquires Cascade Corporation of the U.S.A., which produces and sells attachments for industrial equipment.
- Production starts on FS gas/gasoline engines.
- Production starts on industrial-use KD diesel engines.
- Production starts on JAT810 air jet looms.



JAT810 air jet loom

- Toyota Material Handling Mercosur Indústria e Comércio de Equipamentos Ltda in Brazil starts production of lift trucks.

2014

- Production starts on ZS diesel engines.
- Sales begin for new GENE0 (8FG/D) internal combustion lift trucks.



GENE0

- Toyota Industries Commercial Finance, Inc. established in the U.S.A. to provide sales financing for industrial equipment.

2015

- Production starts on GD diesel engines.
- Company acquires the lift truck business of Tailift Co., Ltd. in Taiwan.
- Sales begin for Ecore (8FBE) center-steering electric counterbalanced lift trucks.
- Toyota Industries Engine India Pvt. Ltd. established in India to produce diesel engines.

2016

- Automobile production reaches 10 million units.
- Sales begin for fuel-cell lift trucks.
- Sales begin for gene B (8FB) electric counterbalanced lift trucks.

2017

- Company acquires Bastian Solutions LLC of the U.S.A. and Vanderlande Industries Holding B.V. of the Netherlands in order to strengthen materials handling solutions business.
- Compressor production reaches 500 million units.
- Sales begin for Rinova (8FBR) electric reach trucks.

2018

- Kameyama Proving Ground starts operations.
- RAV4 undergoes full model change.



RAV4

2020

- Overseas production starts on electric compressors.



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